University of Strathclyde

SENATE

Minutes: Wednesday 2 June 2010

Present:
Principal (in the chair)
Professor D Birch, Mr P Booth, Dr S Butler, Professor S Carter, Dr R Chapman,
Professor G Coombs, Professor J Corney, Professor J Darby, Dr P Davies, Professor
R Finlay, Dr D Goldie, Dr M Grant, Mr B Green, Dr D Grierson, Dr D Harle, Professor T
Bedford, Ms A Hughes, Dr N Hunt, Professor C Huxham, Professor A Incecik,
Professor D Judge, Professor R Land, Dr J A McInnes, Dr P McKenna, Dr A McLaren,
Professor J McNally, Dr D MacKenzie, Professor A Marshall, Professor C Mason,
Professor K Miller, Dr R Murray, Dr D Nash, Professor D Nickson, Professor D Nicol,
Professor M Poustie, Dr P Riches, Dr R Rogerson, Mrs S Sexton, Dr J Smith, Dr S
Tagg, Professor J A Thomson, Professor A M Wilson, Professor S Wilson.

Attending:
Mr H Hall, Dr V O’Halloran, Mr P Whyte, Ms A Davies, Dr C Coles, Mr G Mann,
Professor J Love, Ms J Whitley, Ms S Hansen, Ms R Kochanowska

Apologies:
Dr A Agapiou, Professor V Belton, Dr G Connelly, Professor B Conway, Professor M
Dawson, Mr B Dickson, Dr C Eschle, Professor J Farrell, Professor M Fox, Professor D
Gani, Professor S Hart, Professor B Kalin, Professor W Kerr, Dr N Langford, Professor
S MacGregor, Professor S Marshall, Dr K O’Gorman, Professor A Paterson, Dr C
Schaschke, Professor K Swales, Dr R Tate, Dr D Willison, Dr D McGhee

11395 Appointment of Acting Vice Principal

The Principal advised Senate members that Professor Miller’s term of office as Vice Principal
was due to end. He further advised members that the Privy Council had not yet approved the
revised Charter and Statutes which outlined the process for the appointment of Vice Principal.
The existing Charter and Statutes allowed for the Vice Principal’s duties to be carried out by
the Pro Vice Principal in the absence of the Vice Principal. However, Senate had resolved to
abolish the post of Pro Vice Principal in 2008 at its meeting on 6th February 2008 [SM11287] in
anticipation of changes to the Charter and Statute. If no action were taken at this time, this
would leave the University without a Vice Principal until such time as discussions with the Privy
Council on the proposed changes to the Charter and Statutes were concluded.

Senate therefore **resolved to recommend to Court:**

1. that Statute V.2 be waived and an Acting Vice Principal be appointed;
2. that Professor Kenneth Miller be appointed as Acting Vice Principal from 1 August 2010
   until such time as the new Charter and Statutes received approval from the Privy
   Council.

The Principal took the opportunity to thank Mrs Gwen McArthur and others for their work in
preparing the revised Charter and Statutes.

11396 Minutes of the meeting of 21st April 2010
Senate resolved to approve the Minutes of the meeting of 21st April 2010.

11397 Convenor’s Action

Members noted that the Principal had approved the Calendar of Dates for 2010-11 on behalf of Senate.

11398 Principal’s Report and Correspondence

.1 The Principal advised Senate that the University was currently seeking to fill two Deputy Principal posts: that of Deputy Principal with responsibility for Research and Knowledge Exchange and that of Deputy Principal with responsibility for Learning and Teaching. An advertisement had recently been placed in the press and a firm of headhunters was leading the search.

The Principal thanked the outgoing Deputy Principals, Professor Ferguson and Mrs Hughes, for their work on behalf of the University.

.2 Senate members were reminded that they had previously received a paper from Staff Committee on the appointment of Associate Deputy Principals to lead particular projects [SM 11373 20th January 2010]. Professor Colin Grant had been the first Associate Deputy Principal appointed to lead on links with Colleges and support Deputy Principal Gani on international issues. A second appointment had now been made. Professor David Littlejohn had been appointed to lead on preparation for the REF. Senate welcomed this appointment.

.3 Significant moves had been made over the last few months towards the finalization of the approvals and funding for the TIC project. Court had agreed to an investment of up to £57 million subject to confirmation and conditions for major infrastructure investment on the City Science site opposite the George Street premises. Significant funding was also being sought from the Scottish Funding Council, Scottish Enterprise and business sources. The TIC project would underpin research and postgraduate research teaching across the University. The project would be discussed further at Court on 22nd June.

The Principal took the opportunity to thank Professor Ferguson, Mr Hall and Mr Roddick for their work in taking this forward.

.4 The MAKO Centre for Surgical Robotics would be launched on Thursday 3rd June. This was a joint venture between NHS Scotland, staff from the Department of Bioengineering and the MAKO Surgical Corp. in America.

.5 The Principal reported that the funding position had not changed significantly since his last report. The public sector funding round would be challenging with a predicted 3% year on year decline over the next three to four years. However, this would not fall equally on all areas as some sectors had been ring-fenced by the government. Cuts of 20% were currently being modeled for the HE and FE sectors over the next four years. It was therefore essential that the University take steps to attract other sources of income.

.6 As previously reported there would be five new John Anderson appointments in the Faculty of Humanities and Social Sciences and, in addition, there would be a further appointment in the new School of Government and Public Policy. The University would be seeking to make another three to four John Anderson appointments over the next few weeks and over the next few months a business case for further staffing investment would be prepared for Court.
The Principal thanked Deputy Principal Winn and the Planning Team for their work on the development of the new Strategic Plan. Faculties and Departments had engaged well with the process and Deans, Vice Deans and Heads of Department had been involved in discussions. The new Strategic Plan was still a work in progress and Senate members would have a chance to influence its development.

The Principal thanked Deputy Principal Gani for the work undertaken to date on the development of an International Strategy.

### 11399 Appointment and Role of Vice Deans

Senate members were reminded that, at the meeting of Senate on 20th January 2010 [SM 11369], they had approved in principle a paper from Staff Committee on the Appointment and Role of Vice Deans subject to further consultation with Faculties. This consultation had now taken place and clarification of the issues raised was provided in the paper before Senate. Senate was advised that Staff Committee had noted that the role of Associate Deans would be subject to Senate approval rather than Executive Team approval as stated in the original document. The Vice-Principal assured Senate that the proposed changes to appointment and role of Vice Deans were intended to bring greater consistency of approach and greater clarity to the appointment and functions of Vice-Deans. The proposed framework was intended to be an indicative and not a prescriptive one. Vice-Dean appointments could be made in other areas to support the strategic priorities of the Faculty and there would be some flexibility in the FTE discount applied to Vice-Deans.

On this basis Senate **resolved** to approve the new arrangements for the appointment and role of Vice-Deans.

### 11400 Report from the Merger Implementation Group

Professor Love introduced the final report of the Merger Implementation Group (MIG).

#### .1 Transfer of the European Policies Research Centre (EPRC) from the Strathclyde Business School to the Faculty of Humanities and Social Sciences

MIG proposed that the EPRC and the Department of Government should be brought together in the School of Government and Public Policy with the Faculty of Humanities and Social Sciences to take full advantage of the synergies between them. The Dean of the Business School supported this move and saw further opportunities for cross Faculty and interdisciplinary work. The Head of the Department of Government welcomed the proposal as an early example of the synergies that can develop out of the new structure.

Senate **resolved to recommend to Court** the transfer of the European Policies Research Centre from the Strathclyde Business School from 1 August 2010 and that the EPRC and the current Department of Government should be aligned to form a School of Government and Public Policy within the new Faculty.

#### .2 Approval of the Proposed Schools in the Faculty of Humanities and Social Sciences

Senate members were advised that the final proposed structure was for six schools rather than the five proposed in the initial documentation. Senate **resolved to recommend to Court** approval of six schools within the Faculty of Humanities and Social Sciences as follows:
3.3 **Withdrawal of the Current BA in Applied Music and the Introduction of a New BA in Music and the Creative Arts**

Before this proposal was discussed, the President of the Students’ Association presented Senate with a petition from students, former students, parents, tutors and external stakeholders in support of the BA in Applied Music, against the withdrawal of the BA in Applied Music. The petition contained 3,275 signatures.

Professor Love outlined the reasons behind the proposal to withdraw the current BA in Applied Music and the various consultation processes which had taken place and detailed the two options which had been put forward for the continuation of music at Strathclyde.

Option 1 had been developed with the Business School, builds on classes already offered in the Business School and the Faculty of Engineering, with more clearly research-based teaching inputs, retains the links with practitioners which were so valued by the students, and feeds into the prospective development of an MSc programme with the Royal Scottish Academy of Music and Drama.

Option 2 had been developed by staff in Applied Music and retains much of what is currently delivered and provides clear pathways. It does not address issues around greater linkages with other Departments/Faculties and research and reduces the contact with practitioners in the music industry.

MIG proposed the withdrawal of the current BA in Applied Music and its replacement with Option 1.

The current Head of Department advised Senate members that he was very impressed and heartened by the degree of consultation that had taken place with staff and students and the seriousness with which their views had been taken. He supported the proposal which he felt preserved the hallmarks of the existing degree within a new context and thanked all those involved in discussion in the Department, the President of the Students’ Association and the Association itself, the Merger Implementation Group and, in particular, Brigid McClure and John Hogg.

The President of the Students’ Association also spoke in favour of the proposal. He recognized that reaching this stage had not been easy for any of those involved, but the outcome not only encompassed what the students wanted by also made the degree more unique. He thanked those involved and, in particular, the Dean of the Business School and Dr Kevin O’Gorman.

Mark Sheridan echoed the comments of the Head of Department and the President of the Students’ Association and supported the proposal. He had spoken to alumni and external stakeholders who had also indicated their approval. He did, however, take issue with the view of research output in the Department.
The Principal appreciated the effort made to take the student voice into account and asked that his personal appreciation of the way in which they had conducted themselves during this process should be recorded. Attention now needed to be given to integrating the department's activities into the University as a whole and to communicating positively Strathclyde's commitment in this area.

The Head of the Department of English Studies also spoke in support of the proposal which he said might act as a model for other areas of creativity within the Faculty.

A question was raised as to which Unit of Assessment this activity would fall in and this was referred to Professor Littlejohn in his new role as Associate Deputy Principal.

The Vice-Dean Academic of the Faculty of Education reinforced the views of previous speakers. In his view, the time and effort taken to explore the full range of options had led to a greater understanding of the activity and of the potential for it within the University. He recognized that staff and students in the Department had engaged in these discussions in a very professional manner and thanked them for this. Option one resonated with what the students had had to say about the strengths of the programme and the career opportunities it gave them.

Senate **resolved** to approve the withdrawal of the current BA in Applied Music and its replacement with a BA in Music and the Creative Arts.

.4 **Course Approval Time Scales for the Faculty of Humanities and Social Sciences**

Senate **resolved** to allow the Faculty of Humanities and Social Sciences a degree of flexibility with respect to the timing of proposals for new courses if necessary. It was acknowledged that the Faculty would bring proposals forward as they were developed but that these might lack the fine detail.

The Principal thanked all those involved in reaching this stage in the development of the new Faculty, especially members of the Merger Implementation Group and its Working Groups and recognized their willingness to put Faculty and University interests before personal interests.

11401 **Review of the New Decision Making Structures and Processes**

.1 Senate noted the report of the Review of the New Decision Making Structures and Processes and **resolved** to approve in principle the idea of holding one Strategy Session of Senate each year and that any such meeting should be held before the Court Strategy Day as it was important that the University’s strategy should be academically driven.

There was some discussion of when such a meeting should take place and whether it might be necessary to reinstate the Senate meeting which had been removed from the Calendar of Dates in order to accommodate this. It was agreed that further discussion on timing would take place outside the meeting.

.2 Senate considered the recommendation that further consideration be given to the role of the Ordinances and Regulations Committee in order that it might become less operational in focus and with more of the detailed operational development of course regulations taking place at Faculty level. While not opposed in principle, members of Ordinances and Regulations Committee argued that there was a need for a cultural change within the University before this recommendation could be implemented.
The Principal thanked Professor Love for his work in taking this review forward.

11402 Review of University Ordinances

Senate members were advised that the revised Charter and Statutes had not yet received approval from the Privy Council. There was to be a meeting with the lawyers on 10th June and it was hoped that approval might be forthcoming thereafter. The revised Ordinances currently before Senate had been produced on the assumption that Privy Council approval for the revised Charter and Statutes would be forthcoming.

Senate resolved to approve in principle the revised Ordinances on the understanding that they might need to be changed depending on the outcome of the discussions in the Privy Council, and that they would only be brought into effect once the revised Charter and Statutes have been approved.

11403 Annual Report on Quality Assurance and Enhancement

The Deputy Principal for Learning and Teaching advised Senate members that this report had been produced to provide them with comfort in their role in assuring academic standards and enhancing practice and the student experience. She further reported to Senate that the full ELIR report would be published on 6th August. The University had received the draft report and had an opportunity to correct any errors of fact. This was currently being discussed with colleagues in the Departments and Faculties.

Heads of Department were reminded of the need to submit nominations for External Examiners by the due date and to submit responses to External Examiner reports. Senate was advised that there was currently a national review of External Examining and that a consultation paper would be circulated in June. There was likely to be a requirement for a national system to ensure greater consistency.

11404 Community Engagement Module

Members of Senate noted that it would have been helpful to have more detail of the proposed module. It was felt that some of the discussion might have been avoided had the draft module been available to Senate members. [A draft module descriptor had been available to the Senate Business Committee which had agreed to withhold it as the Education Strategy Committee considered that it needed academic input before being finalized. This was the first occasion since the new remit of the Senate Business Committee came into force where Senate members had disagreed with a decision of that Committee.]

A number of Senate members indicated that they already undertook activity of a similar nature within courses taught in their Departments and they were asked to contact the President of the Students' Association to offer support in the further development of the proposed module.

11405 Items for Recommendation to Court

.1 Senate resolved to recommend to Court approval of a new undergraduate scholarship of £1,250 per year to be awarded every three years to a student from a less advantaged background from the west of Scotland. The scholarship would be funded by the Black Family Charitable Trust Bursary Fund.

.2 Senate resolved to recommend to Court approval of a new undergraduate scholarship of £1,250 per year funded by the Roy Wilkie Scholarship Fund.
.3 Senate **resolved to recommend to Court** approval of three PGR Scholarships in the Business School: two in the Department of Management and one in the field of Hospitality and Tourism Management funded from Departmental surpluses. Each postgraduate research scholarship will comprise an annual maintenance grant of £15,000 (to be reviewed annually in line with Research Council guidance) plus tuition fees. PhD studentship holders will also receive an annual research allowance of up to £1,500 (for approved expenditure). Successful studentship applicants will be expected to supply around 100 hours per year of teaching/research assistance focused on a supervisor/research team as part of their development as an academic of the future.

.4 Senate **resolved to recommend to Court** establishment of The Ted Milburn Scholarship to provide an opportunity for study of an undergraduate degree in Community Education for a student from a less advantaged background from Glasgow or the West of Scotland.

.5 Senate **resolved to recommend to Court** the withdrawal of the Douglas Weir Prize from session 2010 - 2011.

11406 **Recommendations for Approval nem con**

Senate **resolved to approve** the following without discussion:

.1 Proposed Collaboration with King Faisal University (College of Clinical Pharmacy) 
   **BP04 A.1 Appendix 1**
.2 Approval of the Post of Associate Dean (REF Strategy) and the Appointment of 
   Professor Deepak Uttamchandani, **BP05 A**
.3 Joint Honours Combinations in the Business School, **BP06 B**
.4 Withdrawal of the MSc in Procurement Management, **BP06**
.5 Appointment of Vice-Deans in the Faculty of Humanities and Social Sciences, **BP07**
.6 Approval of the Composition of the Board of Study in the Faculty of Humanities 
   and Social Sciences, **BP07**
.7 Revision of Collaboration with the University of Glasgow, **BP07 A Appendix 1**
.8 Renewal of Collaborative Agreement with Dumfries and Galloway Council, 
   **BP07 A Appendix 2**
.9 Renewal of Collaborative Agreement with Glasgow Caledonian University 
   and the Scottish Social Services Learning Network (SSLNW), **BP07 A Appendix 3**
.10 Renewal of Collaborative Agreement with James Watt College, **BP07 A Appendix 4**
.11 Renewal of Collaborative Agreement with eighteen Local Authorities, 
   **BP07 A Appendix 5**
.12 Withdrawal of the Collaborative Agreement with Rheinisch Westfälische Technische 
   Hochschule, Aachen, **BP07**
.13 Statement of Intent to Collaborate with Glasgow Caledonian University and Heriot-Watt 
   University to develop the MSc, Postgraduate Diploma and Certificate in Physical Activity 
   for Health, **BP07**
.14 BA in Arts and Social Sciences and LLB Degrees: Revision of Regulations [JAC 37.1(a)], 
   **BP07**
.15 Withdrawal of the Current Joint Postgraduate Certificate in Motor Speech Disorders 
   and its Replacement by a Strathclyde Postgraduate Certificate [JAC 31.1 JELB 46], **BP07**
.16 Withdrawal of LLM by Research [JAC 20.2(h), JELB 46], **BP07**
.17 MSc Advanced Professional Studies – waiver of regulations [JAC 37.2(a) JELB 46], 
   **BP07**
.18 Revision of LLM Degrees [JAC 37.2(b) JELB 46], **BP07**
.19 MSc/PgD/PgC in Early Childhood Studies [JAC 37.2(c) JELB 46], **BP07**
.20 Postgraduate Certificate and Diploma in Advanced Academic Studies [JAC 37.2(d) JELB 46], BP07
.21 Proposed changes to MRes in Research Methods in Psychology [JAC 37.2(e) JELB 46], BP07
.22 Social Research: Change from MRes to MSc [JAC 20.2(b) JELB 46], BP07
.23 Postgraduate Certificate in Supporting Bi-Lingual Learners in the Mainstream Classroom – revision of regulations [JAC 20.2(d) JELB 46], BP07
.24 Regulation change - MSc in Applied Educational Research [JAC 20.2(f) JELB 46], BP07
.25 Continuation of PGDE(Adult Literacies) [JAC 20.2(g) JELB 46], BP07
.26 Recommendations arising from the Initial Teacher Education (ITE) Course Review held on 24 February 2010 [JELB 46], BP07
.27 Withdrawal of Courses in Education [JELB 46], BP07
.28 Award of Research Degrees in HASS [SM 11379, CM 4413], BP07

11407 Items for Information

Senate noted the following items:

.1 Call for Nominations to Fill Vacancies on University Committees, Paper 6.1
.2 Appointment of Heads of Department/Schools, Paper 6.2
.3 Reference 106.4-5 & 121: Research Matters, BP02
.4 Reference 110: Calendar of Dates, BP02
.5 Reference 111: Impact on Staff Following Air Travel Disruption, BP02
.6 Reference 114: Faculty Strategy Statements, BP02
.7 Reference 120: Power Network Demonstration Centre, BP02
.8 Reference 122: National Centre for Prosthetics and Orthotics, BP02
.9 Mid Year Review Budget Update and SORP Reports, BP03
.10 Report from Senate to Court, BP03
.11 Report from the Executive Team, BP03
.12 Report from Estates Committee, BP03
.13 Institute of System Level Integration – Suspension of MSc Admissions (638), BP04
.14 Student Achievements, BP04
.15 EPSRC/NSF Research Award for Mathematics & Statistics, BP04
.16 Research Staff Achievement for Mathematics & Statistics, BP04
.17 Research Developments in the Business School, BP06
.18 Development of Knowledge Exchange Activities in the Business School, BP06
.19 Undergraduate International Exchange Placements in the Business School, BP06
.20 Workload Allocation Model for the Business School, BP06
.21 Adjunct Engagement Policy for the Business School, BP06
.22 Joint Honours Combinations 2010/11 in the Business School, BP06
.23 Interim Faculty Management Team (IFMT), BP07
.24 Education Strategy – Key Performance Indicators, BP08
.25 Report On Progress Made Within The Working Groups, BP08
.26 Sustainability Masters: Test Case For Interdisciplinary Working, BP08
.27 Report On Student Congress (Escm 211), BP08
.28 Merger Implementation Group Feedback Report, BP08
.29 Education Excellence Funds: Update On Next Steps Regarding Future Allocations (Escm 194), BP08
.30 Continued First Year Experience Work, BP08
.31 Community Involvement Module (Escm 202), BP08
.32 Course And Class Approval Workshop (Escm 199), BP08
.33 Revised Procedure And Guidelines On External Examiners, BP08
.34 Academic Counselling Group Update (Escm 185), BP08
.35 Change of nomenclature from Postgraduate Instructional to Postgraduate taught, **BP08**
.36 Minutes of the Meeting of Research and Knowledge Exchange Committee of 11th May 2010, **BP09**
.37 Minutes of the Meetings of O&R Committee of 6th and 14th May 2010, **BP10**
.38 Appeal By Student Registered On The PGDE Primary Education, **BP12**
.39 Report on the Outcomes of Student Surveys 2008-09 and 2009-10, **BP15**

11408 Reserved Area