University of Strathclyde

SENATE

Minutes: Wednesday 27 April 2011

Present: Principal (in the chair) Professor V Belton, Professor D Christie, Dr A Coddington, Dr C Coles, Dr G Connelly, Professor B Conway, Dr P Davies, Professor M Dawson, Mrs E Figgins, Professor J Finch, Professor M Fox, Dr D Goldie, Mr B Green, Dr D Harle, Professor I Hunter, Professor K Ibeh, Professor D Judge, Professor A Kendrick, Professor W Kerr, Professor, Professor A McGrew, Dr J McInnes, Dr P McKenna, Dr A McLaren, Professor K Miller, Professor X Mao, Dr R Murray, Dr N NicDaeid, Dr K O’Gorman, Dr C Prior, Dr S Rasmusussen, Dr P Riches, Mr M Sheridan, Professor K Swales, Dr S Tagg, Dr R Tate, Professor L Walls, Dr D Willison, Professor P Winn

Attending: Mr H Hall, Dr D McGhee, Mr P Whyte, Mr G Allan, Mr G Mann, Professor C Grant, Dr V O’Halloran, Professor P Thompson, Ms J Meredith

Apologies: Professor S Bolton, Professor S Carter, Professor J Darby, Dr C Eschle, Professor D Gani, Professor S Hart, Dr N Hunt, Professor D Littlejohn, Professor R Martin, Dr D nash, Dr H Pinto, Professor M Poustie, Dr R Rogerson, Dr C Schaschke, Dr K Thompson

11447 Minutes of the meeting of 16th March 2011

Senate approved the Minutes of the meeting of 16th March 2011 subject to the following amendment:

Addition to item 11436

The Head of the School of Law asked the Principal whether the European Investment Bank (EIB) loan, which was partly financing the TIC development, contained any restrictions on the use of University reserves. The Principal and Chief Operating Officer reassured Senate that, although the University must comply with the EIB loan covenants, this would not prevent the University pursuing its strategic objectives. The willingness of the EIB to make the loan showed the scale of external confidence in the TIC and the University.

11448 Matters arising - Membership of Senate 2011/12

Senate noted and endorsed the amendment to its membership, of the addition of four Professional Services Directors from session 2011/12, as approved by Court.

11449 Convenor’s Action

Senate noted and endorsed the actions taken by the Principal on its behalf as detailed in Paper 3.1.

11450 Principal’s Report and Correspondence

The Principal updated Senate on the following:
Dialogue was ongoing between Universities Scotland and the Civil Service and this would continue with the new Scottish Government. No resolution had yet been found to the funding gap and it was not clear how the individual parties intended to bridge this given that most had pledged that fees would not be introduced. The HE Sector would need to assert its value to the Scottish economy and take a leadership role in its interface with the colleges. Within this, it was intended to highlight the research intensive nature of Strathclyde coupled with the high quality student experience.

The Executive Team continued to plan for the known budget cuts and Court was content that the planning to date had been properly conducted. It was planned to focus investment in strategic areas by re-profiling the University, increasing revenue streams, reducing non salary costs and re-phasing estates development.

The President of the Students’ Association was congratulated in attracting a recent hustings event to the University at which all the main parties were represented.

Significant funding had been received from the EPSRC for the Centre for Innovative Manufacturing in Continuous Manufacturing and Crystallisation. Substantial support was also being received from industrial partners including GlaxoSmithKline and AstraZeneca. It was hoped that further industrial partners would be attracted.

Further Tier 1 partners were being attracted in the Power and Energy field, following the launch of the TIC. This would enable the facilities and opportunities available to students to be enhanced. Discussions were ongoing with the Fraunhofer Institute in Germany and it was hoped that it would choose Strathclyde to help make its first presence in the UK.

The first UK TIC had been announced in high value manufacturing and Strathclyde was a lead partner. It was also hoped that the University could play a lead in a UK TIC in energy.

Funding had been received from ESRC for a Doctoral Training Centre in social science and business and an award had also been made to fund 40 PhD studentships in medical physics.

The launch of the Strathclyde Health Technologies Initiative was accelerating and it was looking very hopeful that the NHS would become involved.

At its May meeting, Court would consider recommendations for the re-profiling of SEES, Corporate Services, Estates and Culture and Cultural Services. The consultation process with the Unions was ongoing.

All major budget holders were being asked to look at ways of increasing efficiency in light of the funding gap. This would include a restructuring of the Senior Team, a recommendation for which would go to the next meeting of Court.

The Principal congratulated Professor Winn on his appointment as Head of SIPBS. He thanked Professor Winn for his support as Deputy Principal and committed his support to Professor Winn in his new role.

Given the current level of activity, it was proposed to move the date of the June Senate to Wednesday 22nd June to allow sufficient time for preparation. The Principal assured Senate that there would be sufficient time to resolve any issues arising before the Court meeting on 28th June, otherwise an additional Court meeting would be scheduled.

The Principal reassured members that, despite some recent press articles regarding alleged plans to close the Ramshorn Theatre, Collins Gallery and Music Society, the University did not intend to withdraw from all arts and cultural services. Proposals had been brought forward for the future of these activities and consultation held with staff, students and interested external stakeholders. The consultations had resulted in some innovative ideas to increase staff and student engagement with arts and cultural activities and enhance the impact this had on the student experience.
Following reflection on the outcomes of the consultation, a proposal would be brought to the May meeting of Court which would include outputs for all three areas of concern.

11451 INTO

The Principal informed members that discussions were underway with INTO. INTO was a commercial organisation that worked with the HE sector to bring overseas students to UK universities. It had approximately ten partners in the UK and worked to attract appropriately qualified students and improve their study and language skills for entry to university. It was anticipated that it could bring Strathclyde over 500 students a year to foundation courses, preparing them for entry to second year of an undergraduate course or to a postgraduate course.

Senate was assured that no contract had been agreed and that the University was still undertaking due diligence and considering how any partnership would work in detail. Once the proposal was further developed, it would come to Senate for approval.

Associate Deputy Principal Grant gave members further background. A workshop had taken place the previous week which had been well attended and consultations would take place with the Unions and Students' Association as appropriate. The University would retain full academic control of the foundation courses and staff may be involved in some aspects of teaching, mainly subject specific. There would be no forced transfer of staff to the venture.

Faculties and Departments/Schools would have the opportunity to decide which courses would opt in. A contact point in INTO would be set up for each Faculty to deal with specific questions and concerns. INTO would also indicate to the University the kind of opportunities available. Students on the foundation courses would be full Strathclyde students and, it was anticipated, would study at the University’s campus in Glasgow.

INTO would bring its expertise in international marketing and attracting students and provide the intensive teaching needed to help students studying in a different language and culture to develop the skills they need.

A visit had taken place to Newcastle University, one of INTO’s existing partners, and this had been very helpful. A similar visit was planned to another partner. It was noted that, if Strathclyde did enter into partnership it would be a one to one partnership with INTO and would not involve any other institution.

Members were requested to forward any further queries to Professor Grant during the following week.

11452 Restructuring of the Academic Year

Associate Deputy Principal Belton informed members of work that was underway reviewing the structure of the academic year. This was driven mainly by the student experience and educational drivers but the needs of Professional Services were also being considered. An open meeting had been held with Professional Services and open consultation was taking place with academic staff and students. Given the time of year the students would be consulted through a questionnaire. Members were encouraged to take the opportunity to input to the consultation and to encourage
other academic staff to do so too. The outcomes would be considered by ESC in June and proposals brought to Senate in session 2011/12.

**11453 New Collaborative Agreement with the Academy of Principals, Singapore**

The Dean of HaSS introduced this item by explaining that the Academy of Principals was a national educational body in Singapore with which the Faculty wished to collaborate on a BA in Childhood Practice and MSc in Early Childhood Studies. A visit had taken place and negotiations were continuing around the detail. The teaching and assessment would be delivered by staff from the School of Education and the normal quality assurance arrangements would apply.

Senate approved the Collaborative Agreement to deliver the BA in Childhood Practice and the MSc in Early Childhood Studies in Singapore in collaboration with the Academy of Principals (subject to any necessary revisions being approved by the Vice-Dean (Academic)).

**11454 SIRCC Restructuring Proposal and Closure of the BA (Hons) Social Work (Residential Child Care) pathway**

The Dean of HaSS congratulated the team of the Scottish Institute for Residential Childcare on receiving a grant of £3M from the Scottish Government, the continuation of the Centre and the Government desire to develop it as a Centre of Excellence for Looked After Children.

However, the Centre’s overall budget had been cut and consultation had taken place with staff and through the Joint Union Forum on the re-profiling, training and development that would be required to realign the Centre for its new role.

The Residential Child Care pathway of the BA (Hons) Social Work would be closed as part of the re-alignment. The course currently had around 60 students who would be supported to completion. Senate was assured that these students would continue to receive the same high quality education and experience for the remainder of their course. Staff had kept students informed of the changes and the implications for them and continued to look at ways of enhancing the course for its final years.

Senate approved the closure of the BA (Hons) Social Work (Residential Child Care) pathway, noting that existing students would be supported to completion.

**11455 Recommendations for Approval nem con**

1. **Collaborative Arrangements**

   1. **Articulation Agreement with China Pharmaceutical University for the MSci in Pharmacy**

      Senate approved the proposed Agreement between the Strathclyde Institute of Pharmacy and Biomedical Sciences and the China Pharmaceutical University (Nanjing, China) on delivery of a non-accredited MSci in Pharmacy as detailed in B2.1, **BP04**

   2. **Collaborative Agreement with Hamburg University of Technology (NAME)**
Senate approved the proposed Agreement between NAME and the Hamburg University of Technology (TUHH) for a joint award of MSc in Ship and Offshore Technology as detailed in A1, BP05.

.3 Termination of the Collaboration with UHI Millenium Institution to deliver the BA in Childhood Practice

Senate approved the termination of the collaborative Agreement with UHI to deliver the BA in Childhood Practice, noting that all existing students would be supported to completion, as detailed in A2, BP07.

.2 Introduction of Courses

.1 MSc in Ship and Offshore Technology (NAME)

Senate approved the joint MSc in Ship and Offshore Technology for introduction from 2011/12, subject to scrutiny by Ordinances and Regulations Committee of the proposed course regulations in Appendix 2, BP05.

.2 EngD/MSc in Advanced Manufacturing: Forging and Forming (DMEM)

Senate approved the EngD/MSc in Advanced Manufacturing: Forging and Forming for introduction from 2011/12, subject to scrutiny by Ordinances and Regulations Committee of the proposed course regulations in Appendix 3, BP05.

.3 MSc in Advanced Manufacturing: Technology and Systems

Senate approved the MSc in Advanced Manufacturing: Technology and Systems for introduction from 2011/12, subject to scrutiny by Ordinances and Regulations Committee of the proposed course regulations in Appendix 3, BP05.

.4 MSc/PgD/PgC in Mediation and Conflict Resolution [HaSSB 14.1(iii)]

Senate approved the MSc/Postgraduate Diploma/Postgraduate Certificate in Mediation and Conflict Resolution for introduction from 2011/12, subject to scrutiny by Ordinances and Regulations Committee of the proposed course regulations. B1, BP07.

.3 Amendments to Existing Courses

.1 Postgraduate Certificate/Postgraduate Diploma/MSc Quantum Coherence [SM 11431.2.5] C1, BP04

Senate approved the amended title of the above course as “Quantum Information and Coherence”.

.2 Rebranding of the LLM in Information Technology and Telecommunications Law (ITT). [HaSSB 23.1e]

Senate approved the change of title of the LLM in Information Technology and Telecommunications Law (ITT)/distance learning delivery of LLM in ITT as the LLM in Internet Law and Policy from 2011 onwards, subject to scrutiny
by Ordinances and Regulations Committee of the module changes. B2, BP07

.4 Introduction of New Postgraduate Classes

.1 MSc in Coaching and Mentoring B1, BP06

Senate approved a new 60-credit class, 41900: Methods of Professional Enquiry and Dissertation, to replace two existing classes: BF972 Research Methods (15 credits) and BF973: Dissertation (45 credits), subject to scrutiny by Ordinances and Regulations Committee, as detailed in B1, BP06.

.2 Postgraduate Certificate in Executive Coaching B1, BP06

Senate approved the introduction of three newly revised classes to meet the requirements of the new 20-credit framework, subject to scrutiny by Ordinances and Regulations Committee, as detailed in B1, BP06.

.3 Postgraduate Certificate in Equality in Pay and Rewards B1, BP06

Senate approved the introduction of three newly revised classes to meet the requirements of the new 20-credit framework, subject to scrutiny by Ordinances and Regulations Committee, as detailed in B1, BP06.

.4 Strategic Procurement Management B1, BP06

Senate approved the introduction of a 10-credit version of the Strategic Procurement Management module, to replace the current 15-credit BF953 version in order to bring classes into alignment with the new 10-credit structure, subject to scrutiny by Ordinances and Regulations Committee, as detailed in B1, BP06.

.5 MSc Environmental Entrepreneurship B1, BP06

Senate approved the introduction of two 10-credit classes, Entrepreneurial Capital and Opportunity and Creativity, to replace two existing 15-credit classes (Opportunity Recognition, and Accessing Resources) in order to bring classes into alignment with the new 10-credit structure, subject to scrutiny by Ordinances and Regulations Committee, as detailed in B1, BP06.

.5 Withdrawal of Courses

.1 BSc (Hons) in Pharmacology with Industrial Placement

Senate approved the withdrawal of the BSc in Pharmacology with Industrial Placement with immediate effect. B1.1, BP04

.2 MSc in Digital Forensics

Senate approved the withdrawal of the MSc in Digital Forensics with immediate effect. B1.2, BP04

.3 PgCert in Lean Design Practice and Management (Architecture) A3, BP05
Senate approved the withdrawal of the PgCert in Lean Design and Practice Management, currently offered by the Department of Architecture, from September 2011 as set out in Appendix 4 BP05.

.4 MSc in Control Engineering with Business (EEE)

Senate approved the withdrawal of the MSc in Control Engineering with Business, currently offered by the Department of Electronic and Electrical Engineering, from September 2011 as set out in Appendix 5 BP05.

.5 PgCert in Electrical Power Systems

Senate approved the withdrawal of the PgCert in Electrical Power Systems, currently offered by the Department of Electronic and Electrical Engineering, from September 2011 as set out in Appendix 5 BP05.

.6 MSc in Operational and Technical Ship Management (NAME) A3, BP05

Senate approved the withdrawal of the MSc in Operational and Technical Ship Management, currently offered by the Department of Naval Architecture and Marine Engineering, from September 2011 as set out in Appendix 6 BP05.

.7 MSc in Advanced Engineering (Faculty) A3, BP05

Senate approved the withdrawal of the MSc in Advanced Engineering, currently offered by the Faculty of Engineering, from September 2011 as set out in Appendix 7 BP05.

.6 Prizes

.1 The Salilaksha Basu Memorial Prize (NAME)

Subject to scrutiny by Ordinances and Regulations Committee, Senate approved the revised entry of the Salilaksha Basu Memorial Prize for inclusion in the University Calendar, listed under the Faculty of Engineering, with immediate effect, as detailed in B1, BP05.

.7 Appointment of Vice Deans and Associate Deans

.1 Minor Change in Title of Associate Dean (Undergraduate)

Senate approved the change in title for the Associate Dean (Undergraduate), in the Faculty of Engineering, to Associate Dean (Academic) to reflect the wider portfolio of his activities. C1, BP05

.2 Appointment of Associate Dean (International)

Senate approved the appointment of Professor Walter Johnstone to the position of Associate Dean (International), in the Faculty of Engineering, from 1 August 2011 for a period of 2 years. C2, BP05

.3 Extension of Appointment of Vice Dean Knowledge Exchange
Senate approved an extension, for a further two years from 1 August 2011, for Dr David Nash as the Vice Dean (Knowledge Exchange), in the Faculty of Engineering. C3, BP05

11456 Items for Information

Senate noted the following items of information and noted also that Item 7 was reserved under the Freedom of Information Act as being commercially sensitive:

.1 Elections to Senate, Paper 6.1
.2 Financial Forecasting, BP02
.3 Investors in People Report and Action Plan [ET 267], BP02
.4 Information Strategy Committee – IT Proposals [ET 274], BP02
.5 Estates Services and Information Services Strategies [ET 275], BP02
.6 Knowledge Exchange Strategy Implementation Plan [ET 277], BP02
.7 Strategic Staff Appointments Scheme [ET 278], BP02
.8 Meeting with the Student Association Executive [ET 298], BP02
.9 Other matters of interest, BP02
.10 Executive Masters in Hospitality and Tourism Leadership C, BP06
.11 MBA (William Grant) C, BP06
.12 Undergraduate Structure C, BP06
.13 Potential Collaborations C, BP06
.14 MBA C, BP06
.15 Management Development Programme C, BP06
.16 SKIL C, BP06
.17 Open Days C, BP06
.18 Scotland PLC Awards Dinner C, BP06
.19 Research C, BP06
.20 Spring School C, BP06
.21 Strathclyde students taking German at Glasgow University C1, BP07
.22 Minutes of the meeting of Ordinances and Regulations Committee held on 22nd March 2011, BP10
.23 Minutes of the meetings of Senate Discipline Committee held on 13 January 2011 and 8 March 2011, BP14

11457 RESERVED BUSINESS