



# Innovation Engagements for Industry & Academia

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Chris Briggs – Regional Innovation Manager, Siemens Gamesa Renewable Energy.



## Siemens Gamesa – Key Facts\*

- Founded in April 2017 as a **merger of Siemens Wind Power and Gamesa**
- **A leading global provider of wind power products & service solutions**
- **#1 in Offshore; #2 in Onshore & Service**



**+90 GW**  
Globally Installed



**+23,000**  
Employees



**€9.1 B**  
Annual Revenue



**€10 B**  
Market Capitalization



**€23 B**  
Order Book



True **global**,  
modern and  
scalable  
**footprint**



Advanced **digital**  
capabilities



**Portfolio** covering all  
requirements

\* End of March 2019

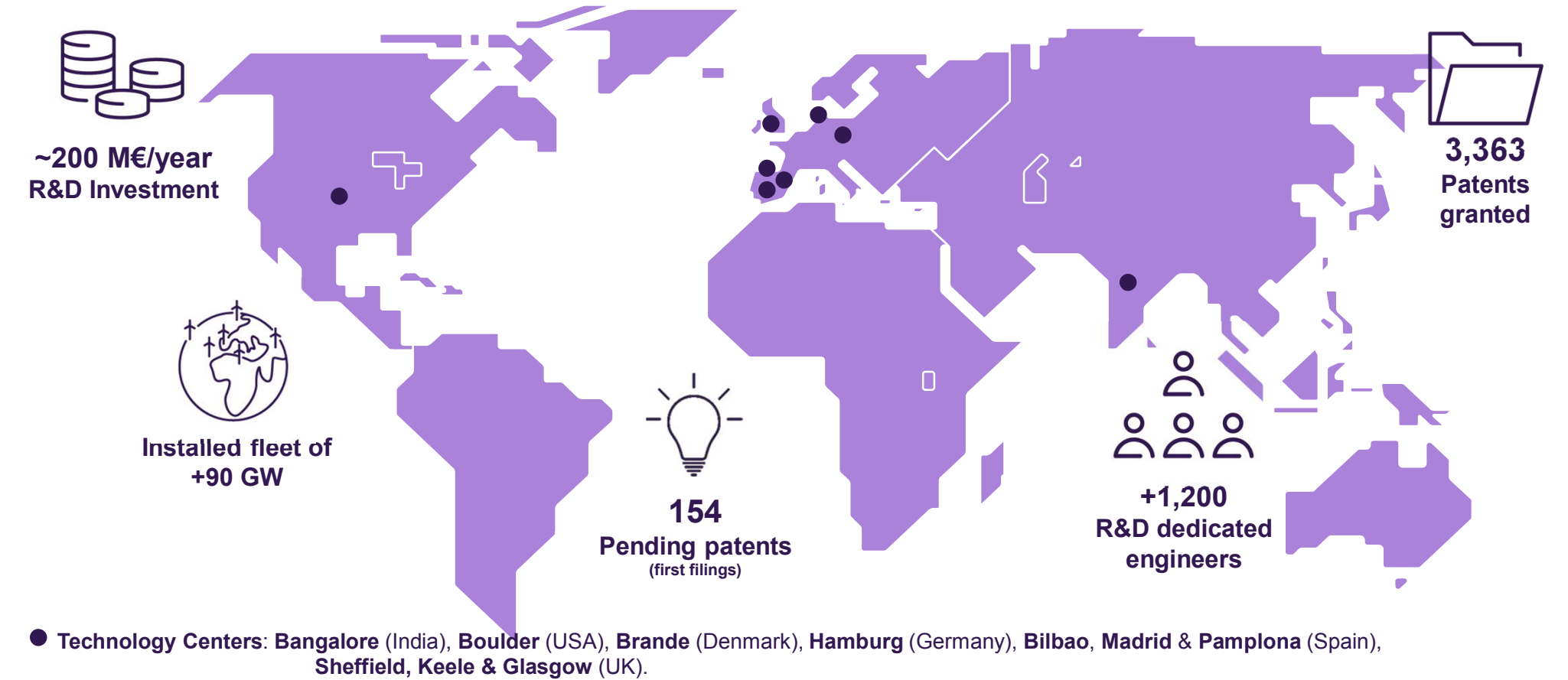
# Technology & Innovation

ONSHORE

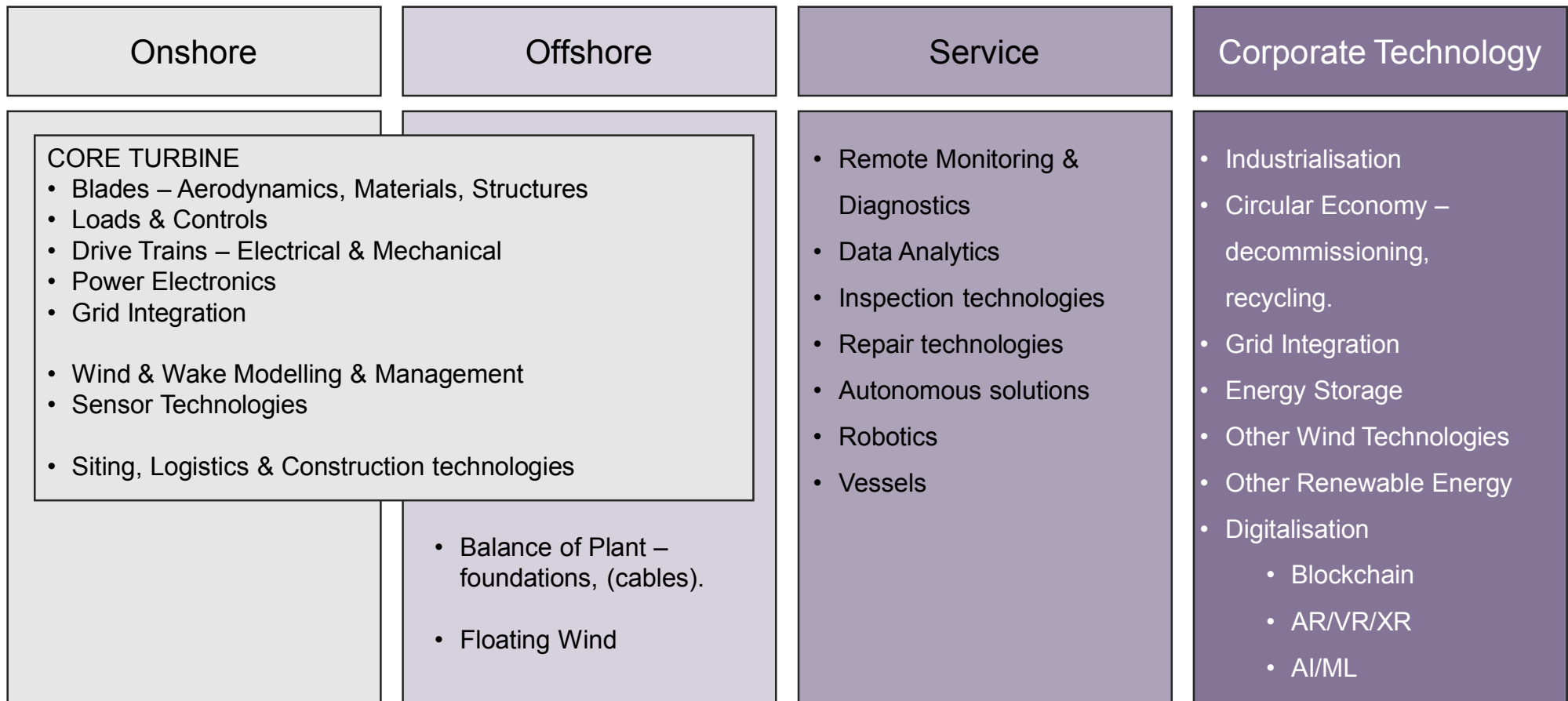
OFFSHORE

SERVICE

CORPORATE TECHNOLOGY



## SGRE have a broad range of interests for Innovation – some examples



## SGRE engage widely in Innovation Collaborations – some examples



**Integrated Implementation of Industrial Innovations for Offshore Wind Cost Reduction 'i4Offshore'**

**Reliable O&M decision tools and strategies for high LCoE reduction on Offshore wind**

**Underpinning technology for large scale wind generator manufacture.**

**Building virtual models for structures subject to high dynamic loads**

**Advanced sensing, robotics, virtual reality models and artificial intelligence to reduce maintenance cost**



## Industry vs Academic driven projects

### Academic 'Push'

- Driven by novel research
- 'Routes to Market' not always clear
- Reactive Industry planning
- New Innovation Partners

### Industry 'Pull'

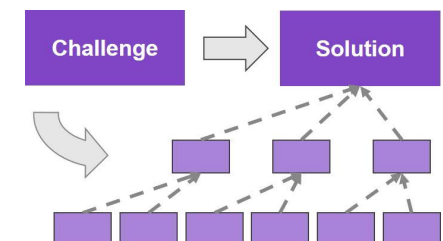
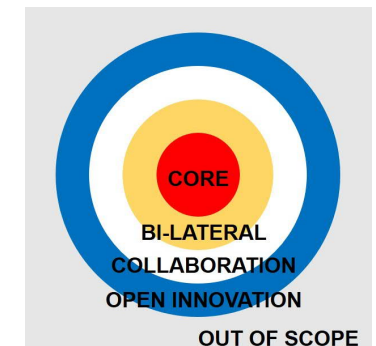
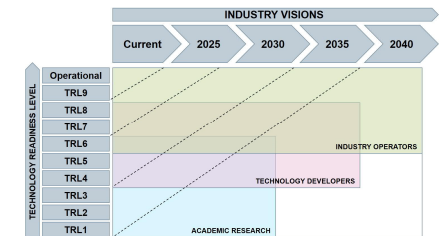
- Driven by known challenges
- Solution focussed
- Planned Industry activity
- Selected 'known' partners

### BOTH ARE NEEDED

- Industry 'Pull' projects are 'easier' to set-up, but can limit Innovation Opportunities.
- Academic 'Push' projects can fail to get the right Industry support.
  - What are the pitfalls and how can we improve?

## Academic R&D Proposals – Considerations for Industry Buy-In

1. TRL & Time to Market – do they match the Challenge?
2. Who do you really need to partner with in Industry – and in what capacity?
3. Consider ‘routes to market’ – who will commercialise it?
4. What’s the Innovation? And how will it benefit Industry partners?
5. Beware of ‘Industry Anecdotes’ – recheck industry needs regularly
6. Industry can be ‘Challenge-Solution’ focussed, but problems are multi-faceted (e.g. Drones for Blade Inspections).
7. Think about Commitments & Benefits (prior to LoS request)
8. Industry Engagement takes time – engage early to avoid disappointment
9. Invite dialogue & industry input
10. Data Sharing requests need to be specific – and be aware of sensitivities.



## How can Academic-led proposals get more effective Industry Buy-in?

- Onus on Academia for individual projects.....
- but both Industry and Academia can lay the foundations
  - Joint Industry-Academic Forums
  - Industry Road-mapping
  - Academic Road-mapping?
  - Innovation Brokers?



➤ **ONGOING DIALOGUE IS CRITICAL!!**



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# Thanks

Chris Briggs, 05.03.2020