



University of
Strathclyde
Glasgow

UNIVERSITY COURT – AGENDA

Thursday 1 December 2022, 10.30 – 13.00
Ross Priory, Gartocharn

Apologies: Stephen Ingledew, Malcolm Roughead

Declarations of interest: None

Introduction		
1.	Minutes of the meeting held on 5 October 2022	Paper A 5 mins
2.	Matters arising	Oral
3.	Principal's Report <i>Principal</i>	Oral 20 mins
Substantive items		
4.	2021/22 Financial Statements and Going Concern Assessment (additional commentary available on SharePoint) <i>Chief Financial Officer</i>	Paper B Paper C 20 mins
5.	Q1 2022-23 - Quarterly Business Report <i>Chief Financial Officer, Director of Strategic Planning</i>	Paper D 20 mins
6.	SFC Outcome Agreement 2022-2023 and Self-evaluation report 2021-2022 <i>Director of Strategic Planning</i>	Paper F 10 mins
7.	Responses to the recommendations of the Court Effectiveness Review <i>Convener, University Secretary</i>	Paper G 10 mins

Items for formal approval		<i>20 mins</i>
8.	UK Research Concordats: Annual Reporting	Paper H
9.	Re-appointment of the University Chancellor	Paper I
Committee reports <i>(for noting, unless otherwise stated)</i>		<i>5 mins</i>
10.	Executive Team	Paper J
11.	Senate	Paper K
12.	Court Business Group	Paper L
13.	Audit & Risk Committee (including Annual Report to Court)	Paper M
14.	Staff Committee	Paper N
15.	Remuneration Committee	Paper O
Closing remarks		<i>5 mins</i>
16.	Any other business Date of next meeting <i>2 March 2023</i>	



**UNIVERSITY COURT
STRATEGY SESSION AGENDA**

Thursday 1 December & Friday 2 December 2022

Thursday 1 December, Afternoon Session, 14.00 – 16.30		
1.	Opening Remarks <i>Convener</i>	5 mins
2.	Reflections on 2021-2022 performance and strategy: at the mid-point in Vision 2025 and looking beyond to 2030 <i>Principal</i>	2hr 25 mins
	<ul style="list-style-type: none">• Overview of performance• Break• KPIs and mid-point review <p>[See paper E in SharePoint background folder]</p>	(1hr 5 mins) (10 mins) (1hr 10 mins)
	** Bus to Buchanan Arms Hotel departs from Ross Priory at 16.40 **	
Thursday 1 December, Evening Session, 18.00 – 19.30		
	Gathering and Drinks	30 mins
3.	Guest speakers: Chancellor’s Fellows <i>Diverse contributions to leading Health research and innovation</i>	60 mins
	<ul style="list-style-type: none">• Dr Melanie Jimenez (Biomedical Engineering, Faculty of Engineering)• Dr Louise Brangan (Social Work & Social Policy, Faculty of Humanities & Social Sciences)• Dr Binoy Paulose Nadappuram (Pure and Applied Chemistry, Faculty of Science)• Dr Jennifer Remnant (Work, Employment and Organisation, Strathclyde Business School)	
	<p><i>Dinner from 19:30</i> <i>Dress code: normal business wear / business casual</i></p>	
	** Bus to Buchanan Arms Hotel departs from Ross Priory at 22.00 **	

Friday 2 December, 09.00 – 15.00

The Strathclyde Ecosystem and our journey to 2030

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| 4. | Introduction and welcome
<i>Convener</i> | 5 mins |
| 5. | NSS performance and Quality Enhancement and Strategic Review:
National Student Survey
<i>Professor Debra Willison</i>
Quality Enhancement and Strategic Review
<i>Brian Green</i> | 40 mins

(25 mins)

(15 mins) |
| 6. | Research Excellence Framework – next steps
<i>Associate Principal, Research & Innovation; Executive Dean of Engineering; Director of Research & Knowledge Exchange Services</i> | 25 mins |
| | BREAK – 10.10 – 10.25 | 15 mins |
| 7. | Breakout Groups (session 1)

Introduction
Group discussions

i. People (Stephen Ingledew / Gordon Scott)
ii. Learning (Susan Kelly / Adam Morrow / Scott MacGregor)
iii. Research (Melfort Campbell / Tim Bedford)
iv. International (Alison Culpan / David Hillier)
v. Innovation (Virginia Beckett / Stephen McArthur)
vi. Operational Excellence (Fiona Salzen / Stuart Fancey) |

5 mins
1hr 30 mins |
| 8. | LUNCH – 12.00 – 13.00

Plenary – feedback from the first breakout session

Breakout Groups (session 2)

Introduction
Group discussions

vii. Climate change and Sustainability (Neelam Bakshi / Ian Rivers)
viii. Finance (Paula Galloway / Steven Wallace)
ix. Digital (Stephen Ingledew / Beth Lawton)
x. Impact (local, national, international) (Alison Culpan / Gillian Docherty)
xi. Entrepreneurship (Peter Young / Eleanor Shaw)
xii. Strathclyde's reputation (Mary Jo Jacobi / Ray McHugh) |

1 hour

30 mins

5 mins
1hr 30 mins |
| 9. | Plenary – feedback from the second breakout session | 30 mins |
| 10. | Reflections on feedback, Conclusions & Close
<i>Convener / Principal</i> | 10 mins |

CLOSE – 16.00