



UNIVERSITY COURT – AGENDA

Thursday 27 November 2025, 10.30 – 16.30

Ross Priory, Gartocharn

Apologies: Belinda Oldfield, Catriona Schmolke, Martin Lofnes, Cllr Richard Bell, Stephen Ingledew

Attending Online: Chris Jones

Attending: Executive Team Members, Director of Strategic Transformation – item 6), Head of Risk and Resilience – item 21, Chrissie Finnigan, Jan McGhie (Governance Team)

Declarations of interest: None

1030 - 1050		
Introduction		
1.	Minutes of the meeting held on 1 October 2025	Paper A 5 mins
2.	Matters arising	Oral
3.	Principal's Report <i>Principal</i>	Oral 15 mins
1050 - 1220		
Substantive items		90 mins
4.	Q1 2025-26 - Quarterly Business Report <i>Director of Strategic Planning, Chief Financial Officer,</i>	Paper B 25 mins
5.	2024/25 Financial Statements and Going Concern Assessment <i>Chief Financial Officer</i>	Paper C Paper D RESERVED 30 mins
<i>Comfort break (5 mins)</i>		
6.	Strategic Transformation Office (STO) and Financial update <i>Principal, Chief Commercial Officer, Chief Financial Officer, STO Director</i>	Oral 25 mins
7.	2024/25 Strategic Plan Progress Report <i>Director of Strategic Planning</i>	Paper E 15 mins
1220 - 1235		
Items for approval		15 mins
8.	Cybersecurity Improvement Programme	Paper F RESERVED
Items for approval (without discussion unless required)		
9.	UK Research Concordats: Annual reporting	Paper G
10.	Court documentation 2025/26: a) University Regulations b)	Paper H

1235 - 1240		5 mins
Items for noting		
11.	Financial Systems Cloud Project update	Paper I RESERVED
12.	Scottish Funding Council Reporting: <ul style="list-style-type: none"> Draft SFC Knowledge Exchange and Innovation Fund (KEIF) report and case studies SFC Research Assurance and Accountability Return 2025-2026 	Paper J
		Paper K
1240 - 1245		5 mins
Committee reports <i>(for noting, unless otherwise stated)</i>		
13.	Executive Team	Paper L
14.	Senate <i>*Contains items for approval – covered under item 9 and also an approval for an award*</i>	Paper M
15.	Court Business Group	Paper N
16.	Court Membership Group	Paper O
17.	Audit & Risk Committee <i>(including Annual Report to Court and For Approval: appointment of external auditor)</i>	Paper P
18.	Staff Committee	Paper Q
19.	Estates Strategy Committee	Paper R RESERVED
20.	SACSOH Annual Report 2024-25	Paper S
21.	Enterprise and Investment Committee report to Court	Paper T RESERVED
<i>Lunch 1pm to 2pm</i>		
22.	Governance for Success <ul style="list-style-type: none"> Governance reflections <i>University Secretary</i> Governance evolution <i>Convener & Principal</i> Risk Appetite <i>University Compliance Officer, Principal, Head of Risk & Resilience</i> 	90 mins Paper U Paper V RESERVED
<i>Break – 15.30 -15.40</i>		
23.	Bahrain and Middle East Strategy <i>Principal, Vice Principal and Executive Dean of Business School</i>	Oral 40 mins
24.	Closing Remarks <i>Convener</i> Date of next meeting 11 March 2026 <i>** Bus to Buchanan Arms Hotel departs from Ross Priory at 16.25 **</i>	Oral 5 mins