



**UNIVERSITY COURT – AGENDA**

Thursday 27 November 2025, 10.30 – 16.30

Ross Priory, Gartocharn

**Apologies:** Belinda Oldfield, Catriona Schmolke, Martin Lofnes, Cllr Richard Bell, Stephen Ingledeew

**Attending Online:** Chris Jones

**Attending:** Executive Team Members, Director of Strategic Transformation – item 6), Head of Risk and Resilience – item 21, Chrissie Finnigan, Jan McGhie (Governance Team)

**Declarations of interest:** None

<b>1030 - 1050</b>		
<b>Introduction</b>		
1.	<b>Minutes of the meeting held on 1 October 2025</b>	<b>Paper A</b> 5 mins
2.	<b>Matters arising</b>	<b>Oral</b>
3.	<b>Principal's Report</b> <i>Principal</i>	<b>Oral</b> 15 mins
<b>1050 - 1220</b>		
<b>Substantive items</b>		90 mins
4.	<b>Q1 2025-26 - Quarterly Business Report</b> <i>Director of Strategic Planning, Chief Financial Officer,</i>	<b>Paper B</b> 25 mins
5.	<b>2024/25 Financial Statements</b> and <b>Going Concern Assessment</b> <i>Chief Financial Officer</i>	<b>Paper C</b> <b>Paper D</b> <b>RESERVED</b> 30 mins
<i>Comfort break (5 mins)</i>		
6.	<b>Strategic Transformation Office (STO) and Financial update</b> <i>Principal, Chief Commercial Officer, Chief Financial Officer, STO Director</i>	<b>Oral</b> 25 mins
7.	<b>2024/25 Strategic Plan Progress Report</b> <i>Director of Strategic Planning</i>	<b>Paper E</b> 15 mins
<b>1220 - 1235</b>		
<b>Items for approval</b>		15 mins
8.	<b>Cybersecurity Improvement Programme</b>	<b>Paper F</b> <b>RESERVED</b>
<b>Items for approval (without discussion unless required)</b>		
9.	<b>UK Research Concordats: Annual reporting</b>	<b>Paper G</b>
10.	<b>Court documentation 2025/26:</b> a) University Regulations b)	<b>Paper H</b>

<b>1235 - 1240</b> Items for noting		5 mins
11.	<b>Financial Systems Cloud Project update</b>	Paper I RESERVED
12.	<b>Scottish Funding Council Reporting:</b> <ul style="list-style-type: none"> <li>Draft SFC Knowledge Exchange and Innovation Fund (KEIF) report and case studies</li> <li>SFC Research Assurance and Accountability Return 2025-2026</li> </ul>	Paper J  Paper K
<b>1240 - 1245</b> Committee reports (for noting, unless otherwise stated)		5 mins
13.	<b>Executive Team</b>	Paper L
14.	<b>Senate</b>  <i>*Contains items for approval – covered under item 9 and also an approval for an award*</i>	Paper M
15.	<b>Court Business Group</b>	Paper N
16.	<b>Court Membership Group</b>	Paper O
17.	<b>Audit &amp; Risk Committee</b> (including Annual Report to Court and For Approval: appointment of external auditor)	Paper P
18.	<b>Staff Committee</b>	Paper Q
19.	<b>Estates Strategy Committee</b>	Paper R RESERVED
20.	<b>SACSOH Annual Report 2024-25</b>	Paper S
21.	<b>Enterprise and Investment Committee report to Court</b>	Paper T RESERVED
<i>Lunch 1pm to 2pm</i>		
22.	<b>Governance for Success</b> <ul style="list-style-type: none"> <li><b>Governance reflections</b> <i>University Secretary</i></li> <li><b>Governance evolution</b> <i>Convener &amp; Principal</i></li> <li><b>Risk Appetite</b> <i>University Compliance Officer, Principal, Head of Risk &amp; Resilience</i></li> </ul>	90 mins  Paper U  Paper V RESERVED
<i>Break – 15.30 -15.40</i>		
23.	<b>Bahrain and Middle East Strategy</b> <i>Principal, Vice Principal and Executive Dean of Business School</i>	Oral 40 mins
24.	<b>Closing Remarks</b> <i>Convener</i> <b>Date of next meeting</b> <i>11 March 2026</i>  <i>** Bus to Buchanan Arms Hotel departs from Ross Priory at 16.25 **</i>	Oral 5 mins