

SENATE

Minutes: Wednesday 27 January 2016

Present: Principal
Dr T Anderson, Dr D Andriosopoulos, Dr L Brown, Dr S Brough, Mrs L Brownlow, Dr C Cassidy, Dr A Coddington, Professor C Cooper, Mrs A Corrigan, Dr J Delafield-Butt, Professor D Drikakis, Mrs E Figgins, Professor M Grealy, Professor S Gounaris, Mr B Green, Professor A Heyes, Professor D Hillier, Dr J Hunter, Dr B Keating, Dr L Kelly, Professor S Kuhr, Dr J Liggat, Professor S MacGregor, Dr S McCool, Dr P McColgan, Dr A McLaren, Dr K Mathieson, Mr M O'Donnell, Dr V O'Halloran, Professor K Paudyal, Dr M Piani, Dr S Rasmussen, Dr D Rotondo, Professor I Ruthven, Professor N Santoro, Professor R Stewart, Dr S Terzis, Dr B Wagner, Dr J Young.

- Attending: Professor S Carter, Mr D Coyle, Dr M Ellis, Mrs H Gould, Mr H Hall, Professor A Incecik, Mrs M Judge, Mrs C Milligan, Ms S Mills Dr D Willison
- Apologies: Dr G Akram, Dr M Alexander, Professor T Baum, Professor D Brodie, Professor B Clark, Mrs F Conway, Professor A Duffy, Professor B Harris, Professor S Howick, Mr S Jennings, Professor W Kerr, Professor D Kirk, Ms C Mcalister, Dr P Mulheran, Professor J Murphy, Professor R Plevin, Professor I Ruthven, Dr K Savage, Professor E Shaw, Professor R Thomson.

Formal Matters

- **11881.** Welcome The Principal welcomed members to Senate's third meeting of the 2015-16 session.
- **11882.** Minutes of the meeting of 4 November 2015 Members **approved** the minutes as an accurate record of the meeting.
- **11883.** Matters Arising There were none.

11884. Report from the Senate Business Committee

Senate **noted** the report from the Senate Business Committee.

The Vice Principal reported that Senate Business Committee had met on 15 January 2016 to review the proposed agenda and discuss the business coming forward to Senate. The Committee had also considered the report of the Collaborative Provision Agreement (CPA) Subgroup meeting of 17 December 2015, and two Agreements: the Faculty of Engineering's agreement with Northeast Dianli University, and the Faculty of Science's agreement with the Harbin Institute of Technology, which, subject to minor revisions, the Senate Business Committee endorsed. In addition:

- The Committee noted the Principal's report would include approval of the above agreements.
- The Committee welcomed the response from the Executive Dean of the Business School to the Strategic Plan 2015-20; the update from the Associate Deputy

Principal Learning on the National Student Survey; and the response from the Executive Dean of the Strathclyde Business School to the Strategic Plan 2015-20.

- Following discussion at the November meeting of Senate regarding the re-shaping of the Academic Year, the Committee noted from Education Strategy Committee's paper to Senate that post-Senate implementation discussions had taken place, and that meetings of the Academic Year working group were ongoing. SBC noted with respect to reshaping of the academic year:
- The confirmation that the VDAs would have responsibility for agreeing local discipline specific variations from agreed dates within Faculties (e.g. ITE, Counselling).
- The opportunity for renaming the Exam Period the 'Formal Assessment Period' to reflect the broad range of assessment activity that takes place.
- The Committee discussed the balance of Faculty representation on the Senate Business Committee and proposed inviting a representative from the Faculty of Science. Senate approved this and welcomed the proposed nomination of Dr Debbie Willison.

The Committee was content with the reports submitted to the Senate meeting.

Presentations and Items for Discussion

11885. Principal's Report

In addition to **noting** the Convener's Actions undertaken by the Principal since the last meeting and listed in Paper C, Senate was provided with an update on the following items:

Court's strategy meeting had been very positive, and had reinforced Court's confidence in the University's strategic vision and mission, whilst recognising the challenges facing the University.

The Principal updated Senate on continued positive engagement with the Scottish Government and the sector on developments in relation to the Higher Education (Scotland) Governance Bill, as well discussions taking place on the budget settlement in relation to the Scottish Government's comprehensive Spending Review.

Senate was updated on Executive Team's new project-based approach. Areas of focus included: Research Output Quality and Citations; Marketing; Research applications Awards and Income; Distance and Online Learning for PGT growth and Global Talent Attraction; NSS. Initial project meetings (Research Output Quality and Citations, and Marketing) had been taking place and engagement was strong.

Following a pilot project, the Executive Team and Staff Committee have approved the introduction of a zoning system for professorial contribution and pay.

The Principal stressed the importance of the launch of the National Student Survey for 2016, for final year undergraduates, on Monday 1 February. An update on NSS followed later in Senate business.

The University's Advanced Nuclear Research Centre had been launched by Lord Hutton, Chair of the Nuclear Industry Association on Tuesday 24 November. An event on 22 January 2016 to celebrate staff Long Service Awards had been a great success. It is anticipated that this will become an annual event.

Strathclyde Business School has climbed 17 places in the Financial Times Global MBA Ranking 2016. This league table, regarded as one of the most important for business schools, places Strathclyde Business School in the UK's top 10 and Europe's top 20.

As part of a new era for leading independent economic research unit, the Fraser of Allander Institute is to celebrate its 40th anniversary at an event in the Scottish Parliament on 2 February.

A lecture honouring the memory and legacy of Scottish education pioneer David Stow was delivered for the first time at the University earlier in January 2016, marking the beginning of a lecture series.

The University's fifth biennial Enterprise Awards, held at Glasgow Science Centre in November, were a great success providing a showcase of enterprise activity across the University's community.

The University had received a number of research awards since the previous Senate meeting (November 2016).

The Principal update Senate on external recognition the University had received, which included:

- Professor Alan Paterson OBE has been awarded the Society of the Inner Temple's 2015 Book prize by Her Royal Highness, The Princess Royal. The prize recognises outstanding legal authorship and was established to encourage writing that improves the understanding of law.
- The Principal received the Chair Award for Outstanding Contribution to an Entrepreneurial Scotland.
- Professor John Curtice has been awarded the Political Studies Communicator Award at the Political Studies Association's annual ceremony on 1 December, recognising his contribution to the study of elections.
- Bill Aulet, managing director of the Martin Trust Center for Massachusetts Institute of Technology (MIT) Entrepreneurship has been appointed as Visiting Professor within Strathclyde Business School.
- Engineering student Calum Sharp won the Scotland-wide Higgs Prize for Physics.
- Melissa Alexander of the School of Humanities had won the Literature category of the Undergraduate Awards 2015.

11886. Strategic Plan 2015-20: Response from Strathclyde Business School

The Executive Dean of the Business School gave an outline of the Business School's strategic intent stressing that its vision and strategy was fully integrated within the University's Strategy. Addressing the strategic areas of Research, Knowledge Exchange, and Teaching, key points included: greater collaboration and partnership working with other Faculties and Professional Services; increasing annual research income; increased PGR student population; establishing SBS as the UK leader across UK Business Schools in KTP funded projects; exploring and developing opportunities in UG/PGT/PGR degree portfolio with other faculties (for example 'Technical and Business Studies II' course); embedding Social Engagement and Widening Access activities on all UG programmes. Within cross-cutting strategic areas, key targets relating to operational efficiency were highlighted as well as those relating to the Business School's global engagement. The Executive Dean commented that the School had fully engaged with the University's global strategic partners, adding that the School's plans were ambitious and achievable.

11887. NSS Update

The Associate Deputy Principal Learning and Teaching gave an update on NSS actions for 2015/16. The Improvement Framework was being implemented and the approach to NSS reporting had been revised; action plans informed by benchmarking heat maps were being implemented; local NSS implementation plans had been signed off at Faculty level. Six NSS forums, the last set focussing on maximising participation in NSS, had taken place across the University in semesters 1 and 2 and had been well attended. Further preparations for NSS 2016 included focussing on communications and guidance, and development of the NSS web site which Senate members were encouraged to look at. A timeline of key dates was outlined. An email from the Principal to staff had gone out ahead of the survey opening on 1st February. In addition to internal promotions, USSA was promoting the survey through its marketing campaign, with student follow up beginning in the week beginning 15th February (Ipsos MORI). The survey would close on 29th April, with results and institutional data set available in August. Analysis and distribution of the University's data set would include benchmarking heat maps. Guidelines and communications drafted by the Student Surveys Team had been issued to departments and Schools. The Associate Deputy Principal Learning and Teaching thanked all those who had worked in these developments which it was hoped would lead to higher student participation rates in the survey. It was also noted that NSS follow-up would become an integral part of annual academic Quality Assurance reporting. The Vice President Education, Students Association acknowledged the University's positive reaction to NSS, emphasizing that USSA would encourage promotion of NSS.

11888. Spending Review Update

The Chief Financial Officer (CFO) provided Senate with an update on the Spending Review, noting that the Scottish Government's draft budget indicated there could be a reduction of 3-5% in the 2016/17 Higher Education Resource. The CFO presented a breakdown of income for the year to 31 July 2015, and commented on SFC Grant Income figures to 2019. Regarding the trend in operating surplus, an increase to c. £13 million by 2018 was forecast. In relation to the Funding of Capital Investment Plan, it was noted that cash generating from operations was now the largest element. The CFO commented that although 2016/17 would be a challenging year for the University, the University was well placed to meet this challenge.

Committee and Faculty Reports to Senate

- **11889.** Executive Team (Paper D) Senate **noted** the report from the Executive Team.
- **11890.** Court (Paper E) Senate **noted** the report from Court.
- 11891. Senate Discipline Committee (Paper F) Senate noted the report from the Senate Discipline Committee
- **11892.** Education Strategy Committee (Paper G) Senate **noted** the report from Education Strategy Committee.
- **11893.** Quality Assurance Committee (Paper H) Senate **noted** the report from Quality Assurance Committee
- **11894.** Learning Enhancement Committee (Paper I) Senate **noted** the report from Learning Enhancement Committee
- 11895. Research and Knowledge Exchange Committee (Paper J)

Senate noted the report from Research and Knowledge Exchange Committee (Paper J)

11896. Faculty of Science (Paper K)

Senate approved:

- Introduction of MPhys with Advanced Research programme
- Introduction of MSc Information Management with Industrial Placement
- Introduction of Graduate Diploma exit qualifications

Senate noted:

Articulation Agreement with Harbin Institute of Technology (See Principal's Report)

11897. Strathclyde Business School (Paper L)

Senate **approved**:

- MSc Finance and Law
- MSc International Management and Law
- MSc Human Resources and International Management
- MSc Entrepreneurship, Innovation and Technology
- Economics Prize
- University of Regina, Exchange Agreement Renewal
- Aalto University, Exchange Agreement Renewal

11898. Faculty of Engineering (Paper M)

Senate approved:

- Regulation Amendment New Course Structure
- BEng Chemical Engineering by Distance Learning

Senate noted:

• Addendum to Student Exchange Agreement: Hong Kong University of Science and Technology

MoUs, recently signed:

- University Tenaga Nasional, Malaysia
- JinCheng College of Sichuan University
- Collaborative Agreement Northeast Dianli University (NEDU) (See Principal's Report)

11899. Faculty of Humanities and Social Sciences (paper N)

Senate approved:

New Courses

- LLB (Hons) English Law/LLB (Hons) English Law (Graduate Entry)
- Clinical LLB (Hons) Scots and English Law
- BA (Hons) Philosophy, Politics and Economics
- Postgraduate Certificate in Children's Numeracy: Cognitively Guided Instruction
- LLM/MSc in International Relations, Law and Security
- MLitt in Creative Writing
- Postgraduate Certificate in the Creative Child and the Creative Practitioner
- MSc Psychology for Business Conversion
- MSc in Physical Activity in NCD Prevention and Control
- MEd in Educational Leadership
- MSc in Business Translation and Interpreting
- LLM Law and Finance

Amendments

 Change of title from BA (Hons) in Politics to BA (Hons) in Politics and International Relations Termination of Agreement

• Termination of existing Collaborative Agreement with ICPS Athens

Reserved Business

11900. Student Business – Strathclyde Business School Senate **approved** the student business as detailed in Paper O

11901. Faculty of Engineering

Senate **approved** the student business as detailed in Paper P.

11902. Faculty of Science

Senate **approved** the student business as detailed in Paper Q.

11903 Scholarships

Senate **approved** the Scholarships detailed in Paper R:

- The Williamson Scholarship
- The Francis Tong Scholarships
- The Unipart Scholarships

11904. Military Education Committee

Senate **approved** the nomination to the Military Education Committee as proposed in Paper S.

Senate **noted** the nominations for Honorary Degrees. Senators were advised to provide any feedback to the Convener of Senate by 10th February 2016.

MJ 01/02/2016