

SENATE

Minutes: Wednesday 27 March 2019

Present: Principal

Professor T Bedford, Professor K Blair, Dr C Booth, Professor D Brodie, Mrs L Brownlow, Professor S Carter, Dr E Compton-Daw, Mrs A Corrigan, Mr M Crilly, Dr A Fletcher, Dr D Harle, Professor D Hillier, Professor A Incecik, Dr B Keating, Dr J Liggat, Professor N Lockett, Professor S MacGregor, Professor R Maguire, Mrs A McFarlane, Dr S McCool, Dr N McGarvey, Dr W McGeown, Professor A Mulholland, Dr S Murdy, Ms G Pallis, Dr F Papoff, Dr J Pestana, Dr J Race, Professor I Rivers, Professor G Roy, Dr K Savage, Ms E Selasie Ahadzie, Ms R Smith, Professor I Stewart, Dr B Wagner, Dr C White

Attending: Dr D Willison, Mrs H Gould, Mr A Gillespie, Dr V O'Halloran, Mrs C Milligan, Ms G Watt, Mrs M Judge, Dr P Riches, Dr A Thomson

Apologies: Professor T Baum, Professor P Cardwell, Dr C Cassidy, Dr Y Kemal Demirel, Dr A Dickson, Professor A M Doherty, Professor A Duffy, Dr L Fleming, Professor D Graham, Mr B Green, Dr K Hamilton, Dr A Hewitt, Dr M Karampela, Dr N Kelly, Professor S Kuhr, Dr C Lindsay, Dr C McDairmid, Professor P McKenna, Dr A McLaren, Dr K Mitchell, Dr S Murdy, Ms G Pallis, Dr F Papoff, Professor K Paudyal, Dr O Romice, Dr D Rotondo, Professor J Sefcik, Professor T Scotto, Professor B Simpson, Dr J A Smith, Dr T Tezdogan, Dr J Wilson, Dr Y Zhang, Professor A Galloway, Professor W Kerr.

Formal Matters

12261. Welcome

The Principal welcomed Senators to Senate's fourth meeting of the academic year 2018-19.

12262. Minutes of the meeting of 30 January 2019 (Paper A)

Members approved the minutes as an accurate record of the meeting.

12263. Matters Arising

There were none noted.

12264. Report from Senate Business Committee (Paper B)

The Vice Principal invited Senate to **note** the report of the Senate Business Committee which met on 14th March 2019. The Committee had reviewed:

1. The report of the Collaborative Provision Agreement (CPA) subgroup, Appendix A of the report noting that the CPA subgroup had approved 6 collaborative agreements, detailed in the Faculty reports to Senate. A Study Abroad agreement, approved by the Principal on behalf of Senate under Convener's Action, was appended to the report. The Principal had approved a further collaborative agreement, detailed in Paper C of Senate papers.

2. The Committee agreed the proposed business agenda of Senate's meeting of 27th March 2019. Senate's business meeting would be shorter, with the Senate Strategic Engagement Session following the business meeting. In addition to the Principal's update, the Committee welcomed verbal updates from the Faculty Executive Deans on their Faculty NSS Improvement Plans, and a Financial Update from the Acting Chief Financial Officer.

The Committee was content with proposals for presentation and discussion at the Senate Strategic Engagement session on:

- Harnessing Digitally Enabled Assessment and Feedback ELIR Update
- Careers and Employability at Strathclyde
- Online and Work-based Learning
- Learning and Teaching: Evolution or Revolution?

Senate's attention was drawn to item 4.1 of the Senate business agenda, paper (Paper E), which detailed two proposals for amendments to Ordinances. The first detailed amendments to Ordinance 4.1.12 updating terminology to bring it into line with practice and procedure following the introduction of the role of Professor of Teaching & Learning and Professor of Practice, and developments in the Staff Appointment Protocol. The second detailed a proposal to amend Ordinance 3.3.11 to include reference to Posthumous awards. Both proposals were endorsed by Senate and recommended to Court.

Senate's attention was drawn to Paper F Higher Education Governance (Scotland) Act: USSA Update on Revision to Composition of Senate Membership. The paper requested Senate approval of an amendment to the configuration of student representation on Senate that had previously been approved by Senate (June 2018). This request came as a result of changes made by USSA to its officer roles. Senate approved the amendment.

Presentations and Items for Discussion

12265. Principal's Report and Update

The Principal updated Senate on the following:

Government Engagement

The University had hosted visits from a number of Ministers, including Richard Lochhead, Scotland's Minister for FE, HE and Science, Chris Skidmore UK Minister for HE and Science, and Clare Haughey, Scotland's Minister for Mental Health.

Student Elections

The student elections having recently taken place, the Principal congratulated the student President and Vice President Education on their re-election, welcoming the diversity that was reflected across the student representative body.

Senate Elections

The call for nominations to Senate had been launched. Senate was requested to encourage colleagues to put forward nominations.

Royal Academy of Engineering

Subject to ratification in September, the Principal had been nominated to become the next President of the Royal Academy of Engineering.

Glasgow City Innovation District/National Manufacturing Institute Scotland (NMIS)

The Scottish Government's Cabinet Secretary for Finance Derek McKay had welcomed the launch of Scotland's first Innovation District which took place at the University of Strathclyde (1st February 2019).

A partnership with Spirit AeroSystems, the latest Tier One partner to join the Advanced Forming Research Centre (AFRC), was welcomed. It was noted that the collaboration would run projects out of the Lightweight Manufacturing Centre, part of the NMIS which included AFRC as part of a wider manufacturing centre of excellence and skills academy.

ELIR

Senate received an update on the ELIR Panel Visit held during the week commencing Monday 11th March 2019. Following the Review, the University had achieved the result of "effective" in its arrangements for managing academic standards and the student learning experience. A summary was given of the many positive commendations the University had

received. Thanks were expressed to all who had participated in the review. Senate acknowledged the contribution of the ELIR team in the Review.

Graduate Apprenticeships

The University had been successful in securing funding for two new Graduate Apprenticeships – MSc in Cybersecurity and BEng (Hons) Civil Engineering, to add to its existing successful portfolio of courses.

Learning and Teaching Building Update

A brief verbal update was given on progress of the development of the Learning and Teaching Building, noting that six operational working groups established to consider the internal requirements for the building had been set up.

Royal Society Fellows

Senate noted that 7 members of staff had become newly-elected Fellows of the Royal Society of Edinburgh.

12266. NSS Update: Faculties

Faculties were invited to provide brief verbal updates to Senate on National Student Survey (NSS) development plans, which were wide-ranging and comprehensive and included the following examples: the introduction of year co-ordinators; Faculty-wide surveys in week 6; Dean's engagement sessions; an anonymous forum set up for students on MyPlace; a Faculty dashboard to include a range of useful information; enhanced focus on feedback through, for example, "You Said, We Did"; Faculty NSS forums.

Senate would continue to receive updates on the implementation and monitoring of Faculty NSS plans.

12267. Financial Update

The Acting Chief Financial Officer (CFO) presented Senate with a financial update, noting that the information was based on Q2 figures. The following summarised points of note are highlighted:

- The end of Q2 forecast showed an increased adverse variance in the year-end operating surplus. Work was ongoing to ensure that budget targets were met.
- In relation to income trends as at Q2 2018/19, the continued tuition fee growth compared to prior year was noted, providing a strong foundation going forward. Although there was a small adverse variation in forecast year-end expenditure as at Q2, this was within the context of overall forecast expenditure in excess of £330M.
- The Q2 Balance Sheet indicated that cash balances were forecast higher than expected, noting in particular additional SFC loan funding which had been competitively won in the sector.
- An outline of timings for the 2019/20 budget was given, noting that the finalised Budget and Four Year Forecast was expected to be presented to Court for approval in June.
- Key factors influencing 2019/20 budget income were outlined, highlighting: focus on contribution from the University's portfolio of income-generating activities; the importance of continued non-SFC income growth, and investment in staff and infrastructure essential for growth.

Senate welcomed the presentation, noting that despite challenges there was continued confidence in the University's growth related to its strong performance and its academic excellence continues to attract funding.

Committee and Faculty Reports to Senate

12268. Timetable for Senate Elections (Paper D)

Senate **noted** the report.

12269. Amendments to Ordinances (Paper E)

Senate **approved** the amendments to Ordinances 2.1.14, 4.1.12 and 4.3, and to Ordinance 3.3.11 and **recommended** the amendments for Court approval.

12270. Higher Education Governance (Scotland) Act: USSA Update on Revision to Composition of Senate Membership (Paper F)

Senate **noted** and **approved** the revised composition of student representation on Senate.

12271. Executive Team Report to Senate (Paper G)

Senate **noted** the report from Executive Team.

12272. Court Report to Senate (Paper H)

Senate **noted** the report from Court.

12273. Education Strategy Report to Senate (Paper I)

Senate **noted** the report from Education Strategy Committee, and **approved** the revisions to the University's Admissions Policy as detailed in Appendix 1 of the report.

12274. Quality Assurance Committee Report to Senate (Paper J)

Senate **noted** the Quality Assurance Committee, and **approved** the request for an extension of a moratorium for a PhD thesis, as outlined in the paper.

12275. Learning Enhancement Committee Report to Senate (Paper K)

Senate **noted** the report from the Learning Enhancement Committee

12276. Student Experience Committee Report to Senate (Paper L)

Senate **noted** the report from the Student Experience Committee.

12277. Research and Knowledge Exchange Committee Report (Paper M)

Senate **noted** the report from the Research and Knowledge Exchange Committee, and **approved** the terms of reference of the Committee as outlined in the paper.

12278. Strathclyde Business School Report to Senate (Paper N)

Senate **noted** the report from Strathclyde Business School, and **approved**, subject to Faculty approval and scrutiny of the regulations by the Academic Regulations Review Group:

The initial proposal for a New Course: Senior Leaders Master of Business Administration (Degree Apprenticeship)

Senate **approved**:

Collaborative agreements:

Collaboration Articulation Agreement with Nankai University

ISM International School of Management

12279. Faculty of Engineering Report to Senate (Paper O)

Senate **noted** the report from the Faculty of Engineering, and approved, subject to Faculty approval and scrutiny of the regulations by the Academic Regulations Review Group:

New Courses

.1 MSc in Deep Learning and Machine Learning

.2 MSci in Product Design and Innovation

Senate **approved**:

Major changes to existing courses

.3 BEng (Hons)/MEng in Sports Design Engineering

(title change from BEng(Hons)/MEng in Sports Engineering)

- .4 BEng (Hons)/MEng in Manufacturing Engineering with Management (previously known as Production Engineering and Management)
- .5 MSc in Civil Engineering with Industry (previously MSc in Civil Engineering with Industrial Placement)

Senate **approved**:

Collaborative Agreements:

- .6 UCIS University, Malaysia
- .7 University of Electronic Science and Technology of China (UESTC), China

12280. Faculty of Science Report to Senate (Paper P)

Senate **approved**:

- .1 Withdrawal of MSc High Power RF Science and Engineering (HPRFSE)
- .2 Withdrawal of MSc Applications of Next Generation Accelerators (ANGA)

Senate **noted**:

Collaborative Agreement

International joint education program (IJEP) with China Pharmaceutical University (CPU)

RESERVED BUSINESS

12281. Combined Student Business Report (Paper Q)

Senate **approved** Paper Q.

12282. New Scholarships and Prize (Paper R)

Senate **approved** Paper R.