

## SENATE

### Approved Minutes: Wednesday 30 January 2019

**Present:** Principal

Dr E Barlow, Professor T Bedford, Professor K Blair, Dr C Booth, Professor D Brodie, L Brownlow, Professor S Carter, Dr E Compton-Daw, Mr M Crilly, Dr Y Kemal Demirel, Dr L Dennany, Dr A Dickson, Professor A M Doherty, Professor A Duffy, Dr L Fleming, Dr L Gibson, Dr A Nordon, Mr B Green, Dr K Hamilton, Dr A Hewitt, Professor A Incecik, Dr B Keating, Dr N Kelly, Professor S Kuhr, Dr J Liggat, Dr C Lindsay, Professor S MacGregor, Dr S McCool, Dr W McGeown, Professor P McKenna, Dr A McLaren, Professor A Mulholland, Dr S Murdy, Ms G Pallis, Dr F Papoff, Dr J Pestana, Dr J Race, Professor I Rivers, Dr D Rontondo, Professor J Sefcik, Ms R Smith, Professor I Stewart, Dr T Tezdogan, Dr B Wagner, Dr C White, Mrs C Whitley, Dr J Wilson, Dr A McLaren

**Attending:** Dr V O'Halloran, Ms C Milligan, Ms G Watt, Mrs M Judge, Ms K Marshall, Professor K Paudyal, Mr A Gillespie, Dr O Kozlova

**Apologies:** Dr S Brough, Dr C Cassidy, Dr A Coulson, Dr A Fletcher, Dr D Harle, Professor D Hillier, Professor R Maguire, Dr N McGarvey, Mr R McHugh, Dr K Mitchell, Dr P Mulheran, Dr O Romice, Professor G Roy, Dr K Savage, Professor T Scotto, Professor B Simpson, Dr JA Smith, Dr Y Zhang, Dr D Willison, Ms H Gould, Professor A Galloway

#### Formal Matters

**12236. Welcome**

The Principal welcomed Senators to Senate's third meeting of the academic year 2018-19.

**12237. Minutes of the meeting of 14 November 2018 (Paper A)**

Members approved the minutes as an accurate record of the meeting.

**12238. Matters Arising**

There were none noted.

**12239. Report from Senate Business Committee (Paper B)**

The Vice Principal invited Senate to **note** the report of the Senate Business Committee which met on 20<sup>th</sup> January 2019. The Committee reviewed a number of key areas:

1. The report of the Collaborative Provision Agreement (CPA) subgroup, and Appendix A of the report which noted that the CPA subgroup had approved 6 collaborative agreements, which were detailed in the Faculty reports to Senate. In addition, the Principal had approved three collaborative agreements, as detailed in Paper C of Senate papers.

2. The Committee agreed the proposed business agenda of Senate's meeting of 30<sup>th</sup> January 2019. In addition to the Principal's update, the Committee welcomed presentations to Senate on:

- Strathclyde Doctoral School
- ELIR Update
- Learning and Teaching Building Update
- Financial Update

- New Directorate – Innovation and Industry Engagement

3. The University Secretary and Compliance Officer (USCO) updated Senate on the positive outcome the University had received following the UKVI Audit of Tier 1 and Tier students. Thanks were expressed to those who had been involved in the audit.

4. Senate was requested to note a change in name of a Department in the Faculty of Engineering from “Department of Design, Manufacture and Engineering Management” to the “Department of Design, **Manufacturing** and Engineering Management”, as outlined in Paper N Report of the Faculty of Engineering. This change would be advised to Court.

5. Senate noted the proposal to create a New Senior Officer role of “Chief People Officer” (Reserved Paper Q), and recommended the proposal to Court.

6. The Principal thanked the Vice Principal and Senate Business Committee for their work, commenting on the efficiency of the process.

## Presentations and Items for Discussion

### **12240. Principal’s Report and Update**

The Principal updated Senate on the following items:

#### **Strathclyde Sport**

The new Sports building was now open and was very successful, with membership numbers increasing.

#### **Glasgow City Innovation District**

The Principal would welcome the Finance Secretary Derek MacKay for the launch of the Glasgow City Innovation District on 31<sup>st</sup> January.

#### **Major research news**

Professor Elisa Morgera from Strathclyde Law School has been awarded a significant research award to set up the One Oceans Hub.

Professor Stuart Reid and colleagues in Biomedical Engineering have launched a clinical investigation which could eventually help millions of osteoporosis sufferers by harnessing pioneering ‘nanokicking’ technology.

#### **Staff Engagement Sessions**

The Principal has undertaken staff engagement sessions across the University. At the time of the Senate meeting 20 sessions had taken place, including an online engagement session with the Student Association President, with more sessions taking place in the following weeks.

#### **Annual Strategic Recruitment Scheme**

The University continued to receive strong applications through its Global Talent Attraction Programme (GTAP) 2018/19. Applications continued to be strong for Strathclyde Chancellor’s Fellows posts.

#### **Removal of Graduation Fees**

Senate noted that following consultation with the Students’ Association and Student Experience Committee, it had been agreed that student graduation fees would be removed. The President of the Student Association welcomed this move, which students would be formally notified to students and staff on 3<sup>rd</sup> February 2019.

#### **National Student Survey**

Senate was reminded that the National Student Survey (NSS) had launched at Strathclyde on 14th January. Ipsos MORI would be contacting final year undergraduates until Tuesday 30 April to encourage them to participate. Weekly NSS response rate reports are being sent to Department and School contacts by the Student Surveys team.

### **Graduate Apprenticeships update**

The University's success in delivering the new generation of work-based learning continues. Senate was updated on currently active programmes, and on the success of bids for new cohorts for all new programmes. An update on Strathclyde Online/Graduate Apprenticeships would be given at a future Senate meeting. **Action:** Senate Manager

### **Staff Success**

A number of staff were mentioned, including:

Professor Alex Duffy, DMEM, has been invited to be a member of the Department of Transport's new Clean Maritime Council.

Dr Katy Tant (Maths & Stats) has secured a three-year UKRI Innovation Fellowship to develop fundamental mathematical modelling of ultrasonic Non-Destructive testing.

Professor Andrew Daley (Physics) is playing a leadership role in the EU's Quantum Technologies Flagship programme.

Matthew Baker and Dr Lynn Dennany are among 40 scientists included in the 2018 Power List, compiled by Analytical Scientist magazine.

### **Thanks**

Senate noted its particular expression of thanks and appreciation to Dr David McBeth, outgoing Director of RKES, for his outstanding contribution to the University, and wished him well in his new role.

### **12241. Strathclyde Doctoral School**

Professor Billy Kerr, Deputy Associate Principal Research and Knowledge Exchange presented to Senate on the background, development and objectives of the Strathclyde Doctoral School. The following points were noted:

Strathclyde Doctoral School, launched in October 2018, brings together a cohesive research and training environment, based on and complementing existing provision and enhancing the Postgraduate researcher experience by providing an inclusive and comprehensive support environment.

The vision and mission of the School were outlined, which included: driving the strategic and operational developments that enhance the PGR experience; facilitation of cross-institutional interdisciplinary engagement and interconnectivity, promoting a sense of PGR community; further development of training infrastructure and technology systems. Governance structures of the Doctoral School were outlined, with details provided of the Executive and Management Boards.

The Doctoral School's distinctive objectives were outlined, which included focussing on: enhancing the student experience through collaborative and partnership working; enhancing the professional development of Postgraduate Research students through the Researcher Development Programme (RDP); provision of clear governance and certification of professional development to enhance graduates' employability; delivery of a streamlined approach for PGR processes; provision of a framework of support enabling student progress monitoring and timely degree completion rates.

The Doctoral School's focus within the research environment on enhancing the University's research culture and PGR community was described, ie through showcasing the research activities and outputs of PGRs, and their value to business and society.

Insight was given into the Doctoral School's strategic approach to marketing and promotion. A Doctoral Research Group, which included representation from each Faculty, was critical to the work of the School, providing a cross-institutional network to drive interdisciplinary initiatives, collaboration, and community generation. Executive Deans and Heads of Departments were requested to encourage PG Researchers to get involved in this group. Details were provided of a range of Doctoral School events and activities taking place through 2018-19.

Senate welcomed the presentation, the Principal stressing that the Doctoral School was an excellent development and encouraging Faculties to engage in the work of the Doctoral School.

#### **12242. NSS Faculty Update**

Faculty Executive Deans and nominees provided brief verbal updates to Senate on the progress and development of their National Student Survey (NSS) 2018 Faculty action plans, focussing on key areas of activity where improvements were being made, and providing examples of the positive work that was being done. Of particular note were the specific measures being taken in relation to joint honours students, for example the Faculty of Humanities and Social Sciences is introducing an Associate Dean in Joint Honours as a new post.

Commenting on the update, the Student Association President welcomed the range of activity and the improvements being made. Senate would continue to receive updates on the implementation and monitoring of Faculty NSS plans.

#### **12243. ELIR Update**

The Acting Director Education Enhancement updated Senate on key developments in the University's preparations for the Enhancement-led Institutional Review (ELIR) that had taken place since the previous Senate meeting in November 2018.

Part 1 of the ELIR team visit, the Planning visit, would take place on 31<sup>st</sup> January. The main purpose of this visit was outlined, with an illustration provided of the agenda for the visit. Early feedback had been received from the panel. Senate was reminded of the Critical Path of the ELIR visit. Engagement with staff and students participating in the main Review was ongoing, prior to Stage 2 of the review visit which was scheduled to take place in the week commencing 11<sup>th</sup> March 2019. Further details would be shared with Senate on the post review process. Thanks were expressed to the staff and students who had contributed to date.

#### **12244. Learning and Teaching Building Project Update**

Associate Principal Professor Sara Carter and Student Association President Matt Crilly updated Senate on progress in the development of the Learning and Teaching Building project, providing Senate with an update on key areas of activity, including visuals illustrating work in progress, floor plans and images of anticipated end results of areas of the building. The current Stage was outlined, which included: main construction works had started; designs for the Plaza area were underway; hoardings graphics were ready. Contract completion date was 17<sup>th</sup> July 2020.

An outline was given of preparations for Steady State Operations, which included an update on Delivery Workstream Teams, and operational working groups that had been created to consider the internal requirements for the building.

Focussing on plans for the upper floors, the Student Association President informed Senate of the configuration of student-facing areas such as the debating chamber, clubs and student societies, and outlined plans for space usage for social activities and food outlets.

Senate welcomed the developments, noting that a further update would be received at its next meeting.

**Action:** Senate Manager

#### **12245. Financial Update**

The Acting Chief Financial Officer (CFO) presented Senate with a financial update, noting that the information was based on Q1 figures, with work ongoing on Q2 figures. The following summarised points of note are highlighted:

- The end of Q1 forecast showed a year-end operating surplus lower than budget target, however this could change by the year end.
- In relation to income trends in Q1 2018/19, overall income had grown compared to the prior year, with the main increase around tuition fees. Research income was also forecast to grow in line with the budget target.
- Income from SFC continued to fall in real terms. The strategic importance of driving forward non-SFC income was stressed.
- In relation to expenditure trends in Q1 of 2018/19, the factors influencing the continued upward trend in staffing costs were outlined, noting that staffing costs had

risen significantly, partly as a result of external pressures on cost including pensions cost increases, and strategic investments in staff and restructuring.

- Key areas of focus and outline timings for the preparation of the 2019/20 budget were presented, with an outline given of factors affecting anticipated 2019/20 income and expenditure. Continued pressure on SFC funding was likely. The significant ongoing investment in existing staff, recruitment, and in the University's Estate, facilities and technology was noted. The continued drive to generate income growth to support investment was stressed.

Senate welcomed the presentation, noting that the University's growth was predicated on its strong performance and its academic excellence attracting funding.

#### **12246. New Directorate: Innovation and Industry Directorate**

The Chief Commercial Officer (CCO) informed Senate of a proposal to formalise the creation of a new Directorate, the Innovation and Industry Directorate, which would be located within the Office of the CCO. The background to the proposal was outlined, set within the context of the University's global reputation for leadership in Innovation Centres/Districts, and the University's Vision 2025.

The new directorate would provide increased and focussed support for growing industrial engagement across the University, in addition to providing enhanced focus on Research and Knowledge Exchange Services (RKES) within the existing RKES Directorate. The new directorate would support the development of Innovation Districts, such as Glasgow City Innovation District, and Advanced Manufacturing, which were key areas of increased industrial engagement, as well as new research and collaborative opportunities. The role and structure of the Directorate were outlined, noting the appointment of an Industry Engagement Director. A brief update was provided on the re-focussing of the structure RKES as it related to the new Directorate.

Thanks were expressed to the CCO and the Industry Engagement Director. Senate indicated its endorsement of the proposal which would be recommended to Court for formal approval.

#### Committee and Faculty Reports to Senate

##### **12247. Executive Team (Paper E)**

Senate **noted** the report from the Executive Team

##### **12248. Court Report (Paper F)**

Senate **noted** the report from Court

##### **12249. Education Strategy Committee report (Paper G)**

Senate **noted** the report from the Education Strategy Committee.

##### **12250. Quality Assurance Committee (Paper H)**

Senate **noted** the report from the Quality Assurance Committee and approved a request for an extension to a moratorium from Pure and Applied Chemistry.

##### **12251. Learning Enhancement Committee (Paper I)**

Senate **noted** the report from the Learning Enhancement Committee.

##### **12252. Student Experience Committee Report (Paper J)**

Senate **noted** the report from the Student Experience Committee.

##### **12253. Research and Knowledge Exchange Committee (Paper K)**

Senate **noted** the report from the Research and Knowledge Exchange Committee.

##### **12254. Strathclyde Business School report (Paper L)**

Senate **noted** the report from the Strathclyde Business School, and **approved** the following: Articulation Agreement with NJUST (Nanjing University of Science and Technology)

**12255. Faculty of Humanities and Social Sciences report** (Paper M)  
Senate **noted** the report from the Faculty of Humanities and Social Sciences, and **approved Collaborative Agreements:**  
HAINAN Normal University, China  
University of Shanghai for Science and Technology (USST)

**12256. Faculty of Engineering report** (Paper N)  
Senate **noted** the report from the Faculty of Engineering, and **approved**, subject to scrutiny of any regulations by the Academic Regulations Review Group, the following:  
New Courses, subject to scrutiny of the regulations by the Academic Regulations Review Group:  
MSc in Chemical Technology and Management  
MSc in Satellite Applications  
MSc in Advanced Naval Architecture  
  
Major changes to existing courses  
MSc in Energy Systems Innovation (title change from MSc in Oil and Gas Innovation)  
  
Senate noted and **approved** Department Name Change:  
Department of Design, Manufacture and Engineering Management (changing to Department of Design, Manufacturing and Engineering Management)

**12257. Faculty of Science report** (Paper O)  
Senate **noted** the report from the Faculty of Science, and **approved**, subject to scrutiny of the regulations by the Academic Regulations Review Group:  
New courses:  
MSc Artificial Intelligence and Applications  
BSc Hons in Medicinal Chemistry  
  
Collaborative agreement:  
Tianjin University of Science and Technology

#### RESERVED BUSINESS

**12258. Combined Student Business Report** (Paper P)  
Senate **approved** Paper P.

**12259. Proposal for New Senior Officer Role** (Paper Q)  
Following consultation with Senate on the establishment of a proposed new Senior Officer role within the University, and the amendments to the University's Ordinances required to create this role, Senate agreed to **recommend** the proposal to Court, along with the associated amendments to Ordinance 4.1.

**12260. Nominations for Honorary Degrees to be conferred** (Tabled Paper R)  
Senate welcomed the proposed nominations, noting that any comments on the nominations should be submitted to the Senate Manager by 13<sup>th</sup> February 2019.

MJ  
18/02/2019