



SENATE

Approved Minutes: Wednesday 25th March 2026

- Present:** Principal, Professor S McArthur.
Professor S MacGregor, A Guda, Dr A Colson, Profess A Wilson, Dr A Moreno-Rangel, Professor A Marshall, Dr A Ivaturi, C Pattinson, Professor C Booth, C Whitley, Professor C Lindsay, Professor D Hillier, Dr D McKee, Dr D Reat, Dr D Roxburgh, Professor D Graham, Dr E Henderson, Professor E Boulougouris, Professor F Henriquez-Mui, F Brown, Dr F Scott, Professor G Acheson, Dr I Moore, Professor I Rivers, Professor J Byrne, Professor K Boyle, Professor K Chen, Dr K Pyper, Professor L McElroy, L Gill Dorta, Professor M Parra Rodriguez, Professor M Revie, Professor M Smith, Dr M Harker, Dr N Ferguson, Professor N MacKenzie, Dr O Ganilova, O Musa, Professor P McKenna, Dr Q Hong, R McHugh, R Collins, Dr S Oterkus, W Rennison, Professor Z Rattray.
- Attending:** Professor A Galloway, C MacDonald, C Milligan, Professor C Mahn, G Docherty, Professor J Race, Dr L Bonnar, Dr L Gibson, L Noble, Professor M Grealy, Dr M Williams, M Middlehurst, S Currie, Dr S Fancey, S Halfpenny, Professor S Howick, Dr T Masood.
- Apologies:** Dr A Arnold, A Corrigan, Dr Tonner, Professor A Maier, A Edvaldsson, A Mendes, Professor A Gachagan, Professor A Fletcher, Dr A Ates, Professor B Wagner, C Johnstone, Dr C Verdier, C McLaughlin, Professor E Shaw, E McKee, Dr F Arrigo, G Watt, G Francis-McNeil, H Gould, J McKee, J Carey, Dr J Young, Dr J El Gemayel, Professor M Halvey, Dr M Dobрева, N Steinback, O Nnamoko, Professor P Connolly, Professor R Maguire, S Day, Professor S Kuhr, Professor T Tuttle, Professor T Bedford, Professor T Scotto, Professor Y Perrie.

OPEN BUSINESS

13168. Welcome

The Principal welcomed everyone to the fourth meeting of Senate for AY 2025/ 26, noting that this was the annual strategic meeting which would incorporate a business session and a strategic engagement session.

13169. Minutes of the meeting of 28th January 2026 (Item 1.1, Paper S25-26-65)

The minutes of the meeting of 28th January 2026 were approved as an accurate record.

13170. Matters Arising

The Vice Principal informed Senate that the Management of Student Academic Debt Policy, reported to Senate at its meeting on 28th January, was undergoing revisions following feedback on the impact of its introduction. Senators noted that a revised version of the Policy would come forward to Senate for approval in due course.

13171. Senate Business Committee Report (Item 1.4, Paper S25-26-66)

The Vice Principal invited Senate to note the report from Senate Business Committee which met on 5th March 2026. The Committee had scrutinised the following:

1. The Committee considered the report from the CPA Subgroup, noting that since the last meeting of the CPA Subgroup on 26th November 2025 the Subgroup had processed eight agreements as follows:
 - Guangzhou Huashang College (Humanities and Social Sciences) – renewal of an articulation agreement for UG and PGT pathways (Paper S25-26-78)
 - Dalian Maritime University (Faculty of Engineering) – new Joint Education Institute for in-country delivery of UG programme programmes were signed out of cycle on 12th March following Court approval of the new Joint Education Institute on 11th March (Paper S25-26-79)
 - Manipal Academy of Higher Education, India (Faculty of Engineering) – renewal of an articulation agreement for UG and PGT pathways (Paper S25-26-79)
 - University of Taipei, Taiwan (Faculty of Engineering) – renewal of an articulation agreement for PGT pathway (Paper S25-26-79)
 - Nanjing Agricultural University (Faculty of Science) – two new International Joint Education Programmes were signed out of cycle on 15th January 2026 and therefore reported to the January meeting of Senate (Paper S25-26-80)
 - Southwestern University of Finance and Economics (Strathclyde Business School) – two new International Joint Education Programmes for UG and PGT articulation pathways (not to be presented to Senate for approval at this time)
2. The Committee agreed the business agenda for Senate's meeting on 25th March. It was agreed that the Strath Union President would be requested to provide the standing item on the Student Voice. This would be followed by a presentation from Yet Yau, Head of International Student Journeys, on the UKVI's Remote Delivery Policy together with the the new compliance metrics for universities enrolling international students and the recent announcement in relation to restrictions on student visas for citizens from Afghanistan, Cameroon, Myanmar and Sudan. Wesley Rennison, Director of Strategy and Planning, and Lucy Noble, Chief Financial Officer, would then provide Senate with a recruitment and financial update respectively.

It was noted that this meeting would also incorporate the Strategic Engagement session and Senate would receive presentations from: Professor Brian Green, Deputy Associate Principal (Academic Quality and Student Experience) on the Tertiary Quality Enhancement Review: Outcomes, Action Planning and Next Steps following the University's recently published [TQER Outcome Report](#); Fraser Brown, Strath Union President, and Morna Simpkins, Strath Union CEO would then present on the [Strategic Alliance Framework](#) and the Strath Union Democracy Review; and, this would be followed by an update on the National Centre for Advanced Semiconductor Packaging (NCASP) from Alisdair Gunn, Director of Glasgow City Innovation District and Dr Gladys Benghalia, Head of Programmes - Electrification Manufacturing. Each session will be followed by a 5-10 minute Q&A session which Senators are encouraged to engage with.

3. All papers submitted for the Senate meeting had been reviewed and were recommended to Senate by Senate Business Committee.
4. Requests for Senate's attention and approval were highlighted; with a recommendation that Senate give its formal approval, where requested, to reports as noted below (Minute ref 13186 - 13189).
5. Senate homologated the following Convener's Actions approved by the Principal on behalf of Senate as outlined in Paper S25-26-67 since the last Senate meeting:
 - Proposal from the Business School for the introduction of an optional dissertation to module for Year 4 Undergraduate Honours students from AY 2026/27 (Paper S25-26-77)
 - Collaborative agreement between the Faculty of Engineering and Dalian Maritime University (Paper S25-26-79)

13172. Principal's Report

The Principal provided a comprehensive report on news and items of interest since the last meeting, covering the following topics:

- The meeting opened with Senate marking the passing of Emeritus Professor David Judge, recognising his decades of academic distinction and leadership within Politics and the wider University.
- The University continues active incident management in Bahrain and the Middle East, prioritising safety, moving teaching online, and extending travel pauses.
- Institutional transformation progresses to the next phase following consultation, with financial targets still on track. Recent industrial action by UNITE and UCU caused limited disruption due to effective planning.
- Spring Graduations welcomed around 600 students across three ceremonies.
- Strathclyde will establish a Joint Education Institute with Dalian Maritime University, expanding transnational education activity in China.
- The Scotland Defence Growth Deal was launched at National Manufacturing Institute Scotland (NMIS), with Strathclyde contributing to defence innovation hubs. The University will also lead a £23M national doctoral programme in nuclear engineering and partner in the £9.6M SATURN-2 expansion.
- Strathclyde secured four Knowledge Exchange Awards for impactful industry collaboration, and hosted Scotland's inaugural Spinout Summit, highlighting its UK Top-20 standing for high-growth spinouts. The University also contributed to a UUK-led "Future Jobs" roundtable.
- The Financial Regulation Innovation Lab launched a new Skills Academy to enhance financial services capability.
- Multiple new research awards were secured across Chemistry, Physics, Engineering, Energy Policy, Social Policy, and Design/Manufacturing, reflecting strong research performance.

Research Awards

- Award made to Katie Hanna in Pure & Applied Chemistry
Project title: Developing a minimally invasive probe-based skin test for detecting presymptomatic ALS (Junior Non-Clinical Fellowship Award)
Motor Neuron Disease Association, awarded on 03-Mar-2026
- Award made to Dr Bengt Eliasson in Physics
Project title: Space Object Identification with Measurements of Orbit Driven Waves (SOIMOW)

SINTRA

Office of the Director of National Intelligence DNI including IARPA, awarded on 16-Feb-2026

- Award made to Dr Jamie Speirs in Centre for Energy Policy
Project title: UK Energy Research Centre Phase 5
EPSRC (Engineering and Physical Sciences Research Council), awarded on 18-Feb-2026
- Award made to Stephen Fitzpatrick in National Manufacturing Institute Scotland
Project title: Assessing the Feasibility of Machine Learning-Based Optimisation for Distortion Control in Additive Manufacturing
EPSRC (Engineering and Physical Sciences Research Council), awarded on 14-Jan-2026
- Award made to Dr Gordon Dobie in Electronic and Electrical Engineering
Project title: Next Generation Remote Inspection of Confined Spaces 2 RAICo2
EPSRC (Engineering and Physical Sciences Research Council), awarded on 16-Jan-2026
- Award made to Dr Robert Whitfield in Design Manufacturing & Engineering Management Project
title: Maritime Low Emission Network MarLEN (Horizon-CL5-2024-D5)
European Commission - Horizon Europe + H2020, awarded on 23-Feb-2026
- Award made to Dr Fiona Sillars in Mechanical & Aerospace Engineering
Project title: Wire Arc Additive Manufacturing for Hydrogen Storage Tanks
EPSRC (Engineering and Physical Sciences Research Council), awarded on 19-Jan-2026
- Award made to Professor Damion Corrigan in Pure & Applied Chemistry
Project title: Development of Next-Generation Sensors and Diagnostic Technologies for the Early Detection of Chronic Kidney Disease ISPF – KSA
British Council, awarded on 06-Feb-2026
- Award made to Dr Louise Brangan in Social Policy
Project title: 1984: Social change in Ireland (Personal Research Fellowship)
Royal Society of Edinburgh, awarded on 02-Feb-2026
- Award made to Dr Bin Liu in Management Science
Project title: Multi-layer Predictive Control of Iron Salt Dosing for Sustainable Wastewater Treatment (International Exchanges 2025 Cost Share NSFC)
Royal Society, awarded on 03-Mar-2026

13173. Student Voice

The Strath Union President, Fraser Brown, presented the Strath Union update which briefed Senate on key matters from the Student Union. This included major events such as the Strath Union Elections and Cultural Week taking place from 24-26 March, alongside civic engagement efforts through the Strath Votes campaign for the 2026 Scottish Elections. Representation and academic quality were strengthened through the implementation of revised roles from the Democracy Review, the Student Academic Representation Policy, and contributions to student partnerships in quality Scotland (sparqs)'s Postgraduate Research Experience Model, with further involvement through the Vice President Education's participation in Scotland's Tertiary Enhancement Programme (STEP). The Union

also celebrated student engagement and achievements with Strath Reps Day on 17 February, Campaigns Day on 3rd March, recognition of student contributions in the Tertiary Quality Enhancement Review, and awards season including open nominations for both the Teaching Excellence Awards (ceremony on 19 May) and the Student Achievement and Recognition Awards (ceremony on 21st May). Sports and culture thrived through Varsity, the Glasgow Taxis Cup, matched Get Active funding for the Sports Union, and LGBTQ+ History Month in February. The period also included ongoing democratic activity through NUS and NUS Scotland elections.

13174. UK Visas and Immigration (UKVI) Update

Yet Yau, Head of International Student Journeys, provided Senate with a UK Visas and Immigration (UKVI) update. Significant developments affecting the University's responsibilities as an international student sponsor were outlined, including tightened Basic Compliance Assessment thresholds coming into force between 2026 and 2027, the introduction of a Red-Amber-Green rating system, and new restrictions on student visa applications from Afghanistan, Cameroon, Myanmar and Sudan from 26 March 2026. New rules applying to remote delivery, effective April 2026, limit unsupervised remote teaching and require UKVI approval for programmes with more than 20% remote delivery. In response, the University is finalising an institutional Remote Delivery Policy and strengthening oversight of recruitment, programme delivery, and compliance metrics to ensure continued adherence to Home Office regulations.

13175. Recruitment and Financial Update

Wesley Rennison, Director of Strategic Planning, provided Senate with a recruitment update. The recruitment numbers across the different student groups for intake in September 2026 were presented. Lucy Noble, Chief Financial Officer, presented Senate with an update on the budget planning process for AY 2026-27.

Items for approval

13176. Proposal to amend University Regulations – Senate Appeals Committee (Item 3.1, Paper S25-26-68)

A new [Academic Appeals Policy and Procedure](#) was introduced in December 2025 for use in AY 2025/26 onwards. The new procedure changes the composition of the Senate Appeals Committee, this paper proposes that the University Regulations are amended to reflect the composition of Senate Appeals Committee outlined in the new procedure.

Senate resolved to ENDORSE the amendment to the composition of the Senate Appeals Committee with immediate effect and RECOMMEND the onward submission to Court for approval.

Committee and Faculty Reports to Senate

13178. Executive Team Report (Item 5.1, Paper S25-26-69)

Senate **noted** the report.

13179. Court Report (Item 5.2, Paper S25-26-70)

Senate **noted** the report.

13180. Education Strategy Committee Report (Item 5.3, Paper S25-26-71)

It was noted that this report would follow.

13181. Quality Assurance Committee Report (Item 5.4, Paper S25-26-72)

Senate **noted** the report.

13182. Learning Experience Committee Report (Item 5.5, Paper S25-26-73)

Senate **noted** this report.

13183. Student Experience Committee Report (Item 5.6, Paper S25-26-74)

Senate **noted** this report.

13184. Strathclyde Online Learning Committee Report (Item 5.7, Paper S25-26-75)

Senate **noted** this report.

13185. Research and Knowledge Exchange Committee Report (Item 5.8, Paper S25-26-76)

Senate **noted** this report.

13186. Strathclyde Business School Report (Item 5.9, Paper S25-26-77)

Senate:

- **noted** the report;
- **approved** the following new programmes:
 - MSc Healthcare Analytics and Management
- **approved** the following amendments to existing programmes:
 - MSc Business Analysis and Consulting with Artificial Intelligence
- **noted** the following:
 - SBS Proposal for an Optional UG Dissertation

13187. Faculty of Humanities and Social Sciences Report (Item 5.10, Paper S25-26-78)

Senate:

- **noted** the report;
- **approved** the following new programmes:
 - MRes Urban Futures
 - MRes History with Genealogical Studies
- **approved** the following amendments to existing programmes:
 - MRes Journalism to MRes Journalism, Media and Communications – name change
- **approved** the following programme withdrawals:
 - MSc Media and Communications with specialisation in Health Communication; Political Communication; and Journalism, Ethics and Trauma
 - Combinations within the BA Humanities and Social Science Degree
- **approved** the following collaborative agreement:
 - Guangzhou Huashang College - China – Articulation Renewal

13188. Faculty of Engineering Report (Item 5.11, Paper S25-26-79)

Senate

- **noted** the report;
- **approved** the following programme withdrawal:
 - Postgraduate Diploma in Architectural Studies

- **approved** the following collaborative agreements:
 - Manipal Academic of Higher Education, India
 - University of Taipei, Taiwan
- **approved** the following regulation waiver:
 - Regulation waiver for year 2 BEng Hons Electronic and Electrical Engineering – Bahrain
- **noted** the following:
 - Memorandum of Understanding with Hainan University, China
 - Joint Education Institute Agreement with Dalian Maritime University, China

13189. Faculty of Science (Item 5.12, Paper S25-26-80)

Senate

- **noted** the report;
- **approved** the following new programme:
 - MSc Medical Statistics with Professional Practice
- **approved** the following regulation waivers:
 - Mathematics and Statistics
 - Computer and Information Sciences

New policy for approval

13190. Research Excellence Framework (REF) 2029 Code of Practice (Item 5.1, PAPER S25-26-81)

The REF 2029 Code of Practice outlines the processes and criteria for identifying staff to be included in the REF 2029 Volume Measure and for selecting research outputs for submission, ensuring a fair, transparent and robust approach.

Senate resolved to RECOMMEND the REF 2029 Code of Practice to Court for approval and publication

13191. Student Menstruation (Period) Guidance and Support for Students (Item 5.2, PAPER S25-26-82)

This guidance has been developed by Student Experience (drawing heavily on the existing policy for staff) to provide clarity on the support available to students in relation to menstruation. The guidance provides information on the University's approach, support available and what students can expect in relation to learning, teaching and assessment.

Senate APPROVED the Student Menstruation (Period) Guidance and Support for Students.

13192. Perimenopause/ Menopause Guidance and Support for Students (Item 5.3, PAPER S25-26-83)

The guidance has been developed by Student Experience (again drawing heavily on the existing policy for staff) to provide clarity on the support available to students in relation to perimenopause and menopause. The guidance provides information on the University's approach, support available and what students can expect in relation to learning, teaching and assessment.

Senate APPROVED the Perimenopause/ Menopause Guidance and Support for Students.

Revised policies for endorsement

There were no items submitted.

Papers for homologation

There were no items submitted.

Any other business: for information

There were no items submitted.

Reserved business: for information

13193. Student Business Report (Item 9.1 Paper S25-26-84)

Senate **noted** this report.

13194. Student Discipline Report (Item 9.2, Paper S25-26-85)

Senate **noted** this report.

NOTE OF STRATEGIC ENGAGEMENT SESSION, 25TH MARCH 2026

The Principal welcomed senators to the Strategic Engagement session which included a range of presentations on key areas in relation to learning and teaching. Each presentation would be followed by a short Q&A session and senators were encouraged to actively take part in this.

- i. **Tertiary Quality Enhancement Review: Outcomes, Action Planning and Next Steps**
Professor Brian Green, Deputy Associate Principal (Academic Quality and Student Experience), provided Senate with an update on the Tertiary Quality Enhancement Review (TQER), confirming that the University had received an overall “effective” judgement recognising strong student partnership, an enhancement-led quality culture, and effective support for student success. The [report](#) highlighted good practice in employer engagement, an inclusive and entrepreneurial community, and a student-centred approach that enables meaningful change. It also set out recommendations relating to professional services review, oversight of the PGR experience, consistency in advising, timeliness of assessment feedback, and addressing inconsistencies linked to ‘managed difference,’ with actions already underway. Next steps include finalising the institutional action plan by May 2026 (to be published on the QAA website on 4th June), continued committee scrutiny, and engagement with QAA and SFC as part of wider sector processes.
- ii. **Strathclyde Strategic Alliance Framework and the Strath Union Democracy Review**
Fraser Brown, Strath Union President, and Morna Simpkins, Strath Union CEO, outlined progress on the [Strategic Alliance Framework \(SAF\) 25/26](#), which continues as a one-year partnership agreement between the University and Strath Union, built around student-driven priorities with clearer governance, improved tracking, and a shift toward flexible individual visions and continuity across years. Senate was also updated on the Strath Union Democracy Review, undertaken to modernise democratic structures and reflect major organisational changes since the last review in 2018-19. The review identified gaps in member awareness and inconsistencies in representative roles, prompting approved reforms such as retitling Executive Officers as Presidents, formalising clearer portfolios, reframing under-represented roles as Equality Officers, removing persistently low-engagement posts, and shifting the Democracy Convenor to a hired student-staff role to ensure professional facilitation. The update concluded with the confirmed election timeline for March 2026.
- iii. **Update on the National Centre for Advanced Semiconductor Packaging (NCASP)**
Alisdair Gunn, Director of Glasgow City Innovation District, and Dr Gladys Benghalia, Head of Programmes - Electrification Manufacturing, updated Senate on the establishment and progress of the £29.75M National Centre for Advanced Semiconductor Packaging (NCASP) within the Glasgow City Region Investment Zone, which aims to build UK capability in semiconductor packaging and integration. The update highlighted the UK’s reliance on overseas packaging and outlined National Advanced Semiconductor Packaging and Integration Centre (NASPIC)’s phased strategy across power electronics, photonics and system integration, supported by major investment in Strathclyde’s NMIS and Institute of Photonics. The programme is developing open-access scale-up lines, industry-aligned readiness processes and commercial pathways, including collaborations with providers of semiconductor services such as Alter Technology and Sivers. A five-year roadmap (2025–2030) transitions into a growth phase to 2035, projecting reduced offshore dependency, £800M in added industrial value, over 300 high-value jobs and multiple IP and spin-out opportunities.