



SENATE

Approved Minutes: Wednesday 27th May 2026

- Present:** Principal, Professor S McArthur.
Professor S MacGregor, Professor A Wilson, Dr A Arnold, Dr A Huang, A Imran, Dr A Toner, Professor A Maier, Dr A Ivaturi, Professor B Wagner, B Thomson, C Johnstone, Professor C Booth, C McLaughlin, Professor D Hillier, Professor D Robinson, D Finn, Professor D Graham, Professor E Shaw, E McKee, Dr E Henderson, Dr F Arrigo, F Brown, Professor I Rivers, J Carey, Professor J Byrne, L Reaney, Dr L McNally, Professor M Parra Rodriguez, Dr M Haw, Professor M Smith, Dr M Harker, Dr N Ferguson, Professor N MacKenzie, N Steinback, Dr O Ganilova, O Musa, Dr Q Hong, R McHugh, Dr T Masood, Professor T Tuttle, Professor T Scotto, W Rennison, Professor Z Rattray.
- Attending:** C MacDonald, C Milligan, Professor C Mahn, G Watt, Dr L Gibson, L Noble, Dr M Williams, M Middlehurst, S Currie, Dr S Fancey, S Halfpenny.
- Apologies:** A Corrigan, A Edvaldsson, Professor A Gachagan, Professor A Fletcher, Professor B Wynne, Professor B Green, Dr B McMillan, C Robb, Professor C Lindsay, Dr D Roxburgh, Dr D Reilly, Professor E Oterkus, Professor E Boulougouris, Professor F Henriquez-Mui, Dr F Scott, G Docherty, G Francis-McNeil, H Gould, Dr I Moore, Dr J El Gemayel, Professor K Chen, Dr L Bonnar, L Gil Dorta, Professor L McElroy, Professor M Grealy, Professor M Halvey, O Diya, Professor R Maguire, Professor S Oterkus, Professor T Bedford, Professor Y Perrie.

OPEN BUSINESS

13195. Welcome

The Principal welcomed everyone to the fifth and final meeting of Senate for AY 2025-26.

13196. Minutes of the meeting of 25th March 2026 (Item 1.1, Paper S25-26-86)

The minutes of the meeting of 25th March 2026 were approved as an accurate record.

13197. Matters Arising

There were no matters arising.

13198. Senate Business Committee Report (Item 1.4, Paper S25-26-87)

The Vice Principal invited Senate to note the report from Senate Business Committee which met on 14th May 2026. The Committee had scrutinised the following:

1. The Committee considered the report from the CPA Subgroup, noting that since the last meeting of the CPA Subgroup on 17th February 2026 the Subgroup had processed five agreements as follows:
 - Southwestern University of Finance and Economics, China (Strathclyde Business School) – two new agreements for an International Joint Education Programme – one for UG articulation pathway and the other for a two-year Masters programme (Paper S25-26-99)
 - Vellore Institute of Technology, India (Faculty of Engineering) – renewal of an articulation agreement for UG and PGT pathways and including Academic Visitors (Paper S25-26-101)
 - Nanjing Agricultural University (Faculty of Science) – two new International Joint Education Programmes were approved and signed out of cycle via Convener's action in January 2026. Subsequent minor revisions to the agreements were approved out of cycle via Convener's action in March (Paper S25-26-102)
2. The Committee agreed the business agenda for Senate's meeting on 27th May. It was agreed that the Strath Union President would be requested to provide the standing item on the Student Voice. This would be followed by a presentation from the Executive Deans providing a strategic overview of opportunities related to Transnational Education (TNE) delivery within their respective Faculties. Professor Alastair Florence, Director of CMAC, would be asked to present to Senate on the activities of the Centre and provide an overview of how it brings together academia, industry and government to transform how medicines are developed and manufactured. The Principal would then present reflections on AY 2025-26, highlighting key achievements, challenges, and developments, and would outline strategic priorities and areas of focus for the year ahead. Wesley Rennison, Director of Strategy and Planning, and Lucy Noble, Chief Financial Officer, would then provide Senate with a recruitment and financial update respectively.
3. Senators were informed that revisions to the Management of Student Academic Debt Policy had been presented to Senate Business Committee with a view to the revised policy being recommended by the committee to the May meeting of Senate for approval. Revisions to the Policy were being taken forward following feedback on the impact of the Policy's introduction (see minute ref 13170). However the Vice Principal, as Chair of the Committee, requested that the policy be removed from the Senate agenda until the revisions had been reviewed by the Deputy Associate Principals, the Vice Deans (Academic), and Education Enhancement. The Principal actioned Professor Brian Green, Deputy Associate Principal (Academic Quality and Student Experience) to work with Lucy Noble and other key stakeholders to take these revisions forward.

ACTION: Professor Brian Green to work with Lucy Noble and other key stakeholders to progress revisions to the Management of Student Academic Debt Policy.
4. In addition, Senate was informed that after the May meeting of Senate and in accordance with the Scottish Code of Good Higher Education Governance, an effectiveness review will be conducted. This will take the form of a short questionnaire that will be issued to Senate members in the coming weeks, the results of which will be communicated at a meeting of Senate in the first half of AY 2026-27.
5. All papers submitted for the Senate meeting had been reviewed and were recommended to Senate by Senate Business Committee.

6. Requests for Senate's attention and approval were highlighted, with a recommendation that Senate give its formal approval, where requested, to reports as noted below (Minute ref 13205 – 13225).
7. Senate homologated the following Convener's Actions approved by the Principal on behalf of Senate as outlined in Paper S25-26-67 since the last Senate meeting:
 - A collaborative agreement between Strathclyde Business School and Southwestern University of Finance and Economics (SWUFE) for the BA (Hons) Business Analysis and Technology & Finance Joint Education programme (Paper S25-26-99)
 - A collaborative agreement between Strathclyde Business School and SWUFE for the MSc Financial Technology Joint Education Programme (Paper S25-26-99)
 - A new programme, BA (Hons) in Business Analysis and Technology and Finance, to be delivered jointly with SWUFE (Paper S25-26-99)
 - A new programme, MSc Financial Technology, to be delivered jointly with SWUFE (Paper S25-26-99)
 - Revisions to the collaborative agreement between the Faculty of Science and Nanjing Agricultural University (Paper S25-26-102)
 - A withdrawal of a student due to Fitness to Practice reasons (Paper S25-26-108)

13199. Principal's Report

The Principal provided a comprehensive report on news and items of interest since the last meeting, covering the following topics:

- Senators were welcomed to the last meeting of the academic year, those demitting office were thanked for their contributions to Senate.
- Congratulations were given to those nominated for Strath Union's Teaching Excellence Awards.
- An overview of the University's Transformation Project was given, with the Principal noting that the success in this to date reflects the hard work and commitment of colleagues across the institution.
- An overview of Future Strathclyde and the four key horizon projects were outlined.
- The newly launched Voluntary Severance scheme was highlighted.
- Key updates from the recent Scottish Parliament elections and Glasgow City Council were presented, the Principal noted that he was in communication with new MSPs to invite them to the campus to discuss how the University can support their work.
- The University's excellent performance in the QS World University Rankings was emphasised, with both subject level and institutional results improving year on year.
- The University has been awarded the Race Equality Charter Bronze, in recognition of the steps taken to advance racial equality and embed anti-racist practice across the institution.
- Changes to operations at the Bahrain campus relating to the ongoing conflict in the Middle East were outlined. Thanks were given to all staff working hard to support students in very difficult circumstances.
- Strathclyde Law School recently hosted a delegation from the UK Supreme Court. The work of the Law School was discussed with the delegation, and students were able to present posters on their work.
- The Agents Conference had taken place in April, with representatives from the University's top 40 recruiters present.

Research Awards

- Award made to Dr Ehsan Mohseni in Electronic and Electrical Engineering Project title: Frontiers in Electromagnetic Non-Destructive Evaluation Research (FENDER) EPSRC (Engineering and Physical Sciences Research Council), awarded on 20-Apr-2026
- Award made to Dr Debasish Das in Mathematics and Statistics

Project title: Active Self-Propelled Helices
Leverhulme Trust, awarded on 24-Apr-2026

- Award made to Dr Stephen Suryasentana in Civil and Environmental Engineering
Project title: Generative and Agentic AI for 3D Geological Modelling in Tunnelling
COWIfonden, awarded on 28-Apr-2026
- Award made to Professor Campbell Booth in Electronic and Electrical Engineering Project title:
SPEN partnership
Scottish Power Energy Networks Holdings Limited SPEN, awarded on 23-Apr-2026
- Award made to Dr Magdalena Raykova in Civil and Environmental Engineering
Project title: HGSP Awards - Rapisense a novel line rapid antibiotic testing technology for the milk processing
Scottish Enterprise, awarded on 11-May-2026
- Award made to Dr Johannes Herrnsdorf in Institute of Photonics
Project title: Intersatellite Deep Ultraviolet Quantum Keys
UK Space Agency, awarded on 12-Mar-2026
- Award made to Dr Carsten Schulte in Biomedical Engineering
Project title: (Inter)Facing mechanotransduction-related aspects of glioblastoma therapeutic resistance
Academy of Medical Sciences, awarded on 10-Mar-2026
- Award made to Dr Natalie McFadyen Weir in Strathclyde Institute of Pharmacy and Biomedical Sciences
Project title: Culture Change on the Curriculum: Tackling Stigma in the Pharmaceutical Care of Substance Dependency to Support Recovery
Academy of Medical Sciences, awarded on 10-Mar-2026
- Award made to Dr Reda Felfel in Mechanical and Aerospace Engineering
Project title: Tailoring MagXsorb Alloys for Orthopaedics: Bioactive Metamaterials for Functional Bone Regeneration
EPSRC (Engineering and Physical Sciences Research Council), awarded on 31-Mar-2026
- Award made to Professor Selda Oterkus in Naval Architecture Ocean and Marine Engineering
Project title: Modelling of Ice-Structure Interactions by Using State-Based Peridynamics and Implementing in Finite Element Framework
National Research Council Canada, awarded on 15-Apr-2026

13200. Student Voice

The Strath Union President, Fraser Brown, presented the Strath Union update which briefed Senate on key matters from the Student Union. This included the successful delivery of the March elections (25–27 March 2026), with preparations underway for the handover of Executive Officers on 12 June. Strategic priorities have been supported through a review of the Strategic Alliance Framework alongside planning for 2026-27. Several major events have contributed to a strong engagement 4

programme, including the Culture Gala, Sports Ball, Teaching Excellence and Student Achievement and Recognition Awards, and the Scottish Parliamentary Election hustings. Community and student engagement continue through initiatives such as the World Cup Fan Zone at the Terrace and a Staff Night In scheduled for 5 June. The demitting Executive Officers were thanked for their hard work and contributions over the past academic year.

13201. Transnational Education (TNE) Delivery

Professor Ian Rivers, Professor David Hillier, Professor Campbell Booth and Professor Duncan Graham, Associate Principals & Executive Deans, provided Senate with an update on the University's growing Transnational Education (TNE) Delivery strategy, focused on offering degrees overseas through partnerships, particularly in China, with additional activity in the Gulf and other regions. Significant cross-Faculty pipelines were highlighted, using 3+(1) and 4+(0) delivery models to drive recruitment and income, alongside expansion of markets in Saudi Arabia and Bahrain. While opportunities are substantial, success depends on managing regulatory, commercial and delivery logistics, with TNE positioned as a key driver of global engagement and future income growth.

13202. Update on CMAC (Continuous Manufacturing and Advanced Crystallisation) Medicines Manufacturing Research Centre

Professor Alastair Florence, Director of CMAC, provided Senate with an update on the work of CMAC Medicines Manufacturing Research Centre. The presentation outlined CMAC as a leading global centre for advanced medicines manufacturing, focused on digital, AI-enabled innovation in Chemistry, Manufacturing and Control. With significant investment and international partnerships, it addresses challenges such as medicine shortages and supply chain resilience. Its work spans research to commercialisation, with a strategic focus on scaling impact, strengthening UK capability, and driving innovation into industry.

13203. Principal's reflections on AY 2025-26 and forward look to 2026-27

Professor Stephen McArthur, Principal & Vice-Chancellor, presented his reflections on the completion of academic year 2025-26 and a forward look to 2026-27. The Principal reflected on a challenging but successful year, thanking Senate and highlighting strong collective efforts to support students, evidenced through the Tertiary Quality Enhancement Review (TQER) and close collaboration with employers and the Students' Union. Despite UK Visas and Immigration pressures, international demand remains strong, alongside shifting student expectations. Looking ahead, the University will expand TNE and global engagement, supported by the "Future Strathclyde" programme and its four Horizon Projects focused on academic provision, services, industry engagement and financial sustainability.

13204. Recruitment and Financial Update

Wesley Rennison, Director of Strategic Planning, provided Senate with a recruitment update. The recruitment numbers across the different student groups for intake in September 2026 were presented. Lucy Noble, Chief Financial Officer, presented Senate with an update on the budget planning process for AY 2026-27.

Items for approval

13205. Senate Membership AY 2026-27 and vacancies on Committees of Senate (Item 4.1, Paper S25-26-89)

This paper outlines the proposed membership of Senate for AY 2026-27, the membership of the main committees reporting to Senate, and the vacancies therein. The process to fill these vacancies will commence following Senate approval of the membership

Senate APPROVED the Senate Membership for AY 2026-27.

Committee and Faculty Reports to Senate

13206. Executive Team Report (Item 5.1, Paper S25-26-91)

Senate **noted** the report.

13207. Court Report (Item 5.2, Paper S25-26-92)

Senate **noted** the report.

13208. Education Strategy Committee Report, February (Item 5.3, Paper S25-26-93i)

Senate **noted** the report.

13209. Education Strategy Committee Report, April (Item 5.3, Paper S25-26-93ii)

Senate **noted** the report.

13210. Quality Assurance Committee Report (Item 5.4, Paper S25-26-94)

Senate **noted** the report.

13211. Learning Experience Committee Report (Item 5.5, Paper S25-26-95)

Senate **noted** this report.

13212. Student Experience Committee Report (Item 5.6, Paper S25-26-96)

Senate **noted** this report.

13213. Strathclyde Online Learning Committee Report (Item 5.7, Paper S25-26-97)

Senate **noted** this report.

13214. Research and Knowledge Exchange Committee Report (Item 5.8, Paper S25-26-98)

Senate **noted** this report.

13215. Strathclyde Business School Report (Item 5.9, Paper S25-26-99)

Senate:

- **noted** the report;
- **approved** the following new programmes:
 - MSc in Real Estate Management
 - BA (Hons) in Economics (BIT)
- **approved** the following:
 - Aegrotat Award of MSc in Applied Economics
- **noted** the following new programmes:
 - BA (Hons) in Business Analysis and Technology and Finance (SWUFE)
 - MSc Financial Technology (SWUFE)

- **noted** the following collaborative agreements:
 - Southwestern University of Finance and Economics (SWUFE) UG, China
 - Southwestern University of Finance and Economics (SWUFE) PGT, China

13216. Faculty of Humanities and Social Sciences Report (Item 5.10, Paper S25-26-100)

Senate:

- **noted** the report;
- **approved** the following new programmes:
 - LLM Law new pathways:
 - specialisation in Alternative Dispute Resolution
 - specialisation in Antitrust Law
 - specialisation in International Environmental Law
 - specialisation in Human Rights Law
 - LLB Hons Law (BIT)
- **approved** the following amendments to existing programmes:
 - PgCert in Practice Education to PgCert in Practice Education and Leadership (Social Services) - name change

13217. Faculty of Engineering Report (Item 5.11, Paper S25-26-101)

Senate

- **noted** the report;
- **approved** the following new programme:
 - MArch Architecture and Design
- **approved** the following programme withdrawal:
 - MSc Advanced Architectural Studies
- **approved** the following collaborative agreement:
 - Vellore Institute of Technology, India
- **noted** the following:
 - Memorandum of Understanding with Shandong University of Art and Design, China
 - Appointment of Vice Dean Research, Professor Maurizio Collu

13218. Faculty of Science Report (Item 5.12, Paper S25-26-102)

Senate:

- **noted** the report;
- **noted** the following collaborative agreement:
 - Nanjing Agricultural University, China

New policy for approval

13219. Remote Delivery Policy (Student Visa Sponsored Programmes) and Supporting Documents (Item 6.1, Paper S25-26-103)

This policy outlines the formal institutional framework on the monitoring and management of remote delivery in line with the new UKVI requirements effective from 7 April 2026.

Senate resolved to **APPROVE** this Policy.

Revised policies for endorsement

13220. Student Academic Representation Policy (Item 7.1, Paper S25-26-104)

The revised Student Academic Representation Policy replaces the 2021 version and provides a broader, more holistic framework for student academic representation across programme, department, faculty and institutional levels, and across UG, PGT and PGR study. It formalises existing partnership arrangements between the University and Strath Union, including the sharing of representative contact details and SSLC minutes, support for Student Voice activity, and clearer allocation of staff responsibilities to strengthen the effective operation of student representation.

Senate **endorsed** the revisions to this Policy.

13221. Academic Year Key Dates AY 2030-31 – John Anderson Campus and Bahrain Campus (Item 7.2, Paper S25-26-105)

Senate **endorsed** this paper.

Papers for homologation

There were no items submitted.

Any other business: for information

13222. Amendments to the Student Discipline Procedures (Item 9.1, Paper S25-26-106)

Senate **noted** the amendments to the Procedures.

13223. Proposal for Changing the Terminology for Academic Suspension and Voluntary Suspension (Item 9.2, Paper S25-26-107)

Senate **noted** this proposal.

Reserved Business: for information

13224. Student Business Report (Item 10.1, Paper S25-26-108)

Senate **noted** this report.

13225. Student Discipline Report (Item 10.2, Paper S25-26-109)

Senate **noted** this report.