

AG219 COST AND MANAGEMENT ACCOUNTING 2021/2022 SEMESTERS 1-2

LECTURER

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CONTACT – VIRTUAL OFFICE HOURS

Due to the extraordinary circumstances, please feel free to call me at my personal Zoom account every Monday from 12:00 to 14:30. However, I would kindly ask to notify me first with an email about the topic of the discussion in order to be prepared and to optimally address the issues of multiple students. Alternatively, it is possible to arrange a Zoom meeting at a different time or day that is convenient to you. My Zoom contact details are provided below:

CLASS DESCRIPTION

This class is designed to provide the students with a deeper understanding of the concepts and practice of cost and management accounting. It builds on the material introduced in the first-year class, Accounting Technologies.

CLASS AIMS

The aim of this class is to provide you with the tools to enable you to use accounting information to assist management in decision-making and with the planning and controlling of an organisation's activities.

LEARNING OUTCOMES

The following learning outcomes will contribute to your self-analysis and reflection in your Student's Personal Development Planning (SPDP).

Subject-specific knowledge and skills

On completing this course, you will be able to:

A.1 Understand and explain the role of cost and management accounting in the management process.

A.2 Describe how different concepts are used for identifying costs according to the purposes for which those costs are needed.

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A.3 Describe and critically evaluate the different costing systems that operate in organisations.

A.4 Understand how planning and budgetary control systems are used in planning for the future and in learning from past activities.

A.5 Explain how a standard costing system operates and prepare variances.

A.6 Understand the product life cycle and different pricing methods.

Cognitive abilities and non-subject specific skills

During the course you will:

B.1 Develop problem solving and analytical skills.

B.2 Develop an ability to communicate financial information to management.

ASSESSMENT

Class assessment will consist a class test in Week 7 of Semester 1, an individual assignment due in Week 7 of Semester 2, and a three hour formal examination at the end of the class (Semester 2).

The relative weightings are:

- Multiple choice test 15% On: Week 7, Semester 1
- Assignment 15% Due: Week 7, Semester 2
- Three hour examination 70% April/May 2021

The class test will consist of 20-30 multiple choice questions, and is designed to help you assess your progress in the first half of the Semester 1.

The assignment is designed to assess your ability to communicate financial information to management and discuss an area of management accounting in depth.

The final examination consists of six questions split into three two sections (Sections A, B and C). You are required to answer all questions in Section A (40% total), one from Section B (at 30%) and one from Section C (30%). Past exam questions will be made available in due course to show the format of the exam.

You will be given problems and exercises to complete prior to each tutorial. Satisfactory attendance at tutorials and completion of tutorial and assignment work are considered essential for qualification to sit the final exam.

You are required to attempt all pieces of assessed work. Failure to do so may result not just in a mark of zero for the assessment, but failure of the overall class, which could have a serious impact on your progress or degree classification. It is your responsibility to make sure that you understand the non-submission penalties for each class.

Re-Assessment

If a student fails to meet the pass mark for the undergraduate level of 40 per cent an opportunity will be provided to resit the examination during the August diet of examinations. The final mark awarded will be based on the resit examination alone.

PENALTIES FOR LATE SUBMISSION

The Business School follows the university's late penalty policy:

https://www.strath.ac.uk/media/ps/cs/gmap/academicaffairs/policies/Policy_and_Procedure_for_the_Late_Submission_of_Coursework.pdf

FEEDBACK

The standard turnaround time for all feedback and marking within SBS is 15 working days from assessment submission.

The University policy on Assessment and Feedback is available here:

https://www.strath.ac.uk/media/ps/cs/gmap/academicaffairs/policies/Assessment_and_Feedback_Policy.pdf
[pagespeed.ce.ugGorsUOnQ.pdf](https://www.strath.ac.uk/media/ps/cs/gmap/academicaffairs/policies/Assessment_and_Feedback_Policy.pdf)

COMPENSATION SCHEME

The Faculty Compensation scheme is as follows:

- Where a student has a weighted average of at least 45% (pass) across all classes, and class(es) for which the mark is 30-39% (fail), the failed class(es) will be deemed to have been passed by compensation.
- Where a first year class is passed by compensation, the student will not be permitted to proceed with that subject in second year, unless mitigating circumstances acceptable to the Board are met, and are submitted in advance of the meeting of the Board.
- Where a first, second or third year class is passed by compensation, the student will not normally be permitted to proceed to Honours in that subject, this is at the discretion of the department. The student does have the right to reject this pass and resit the class.

RESIT POLICY

Students who have failed a class will be given the opportunity to resit the class during the August resit diet.

DELIVERY OF LECTURES: TEACHING AND LEARNING

The lecture contact hours provide the basic framework for the course and students are required to supplement these with directed reading. You are expected to prepare for the lectures by reading the relevant chapters in the main course text.

During the Autumn Semester (Semester 1) of the 2020-2021 academic year, all lectures will be delivered on an online basis through the Zoom platform.

The Meeting ID for the Lecture Zoom Session is the following: 916 6271 8985. Also, the password for these recurring sessions is: **123654** (<https://strath.zoom.us/j/91662718985>).

- During *Teaching Week 0*, I will post an introductory video to MyPlace.
- All lectures will be delivered as live sessions (i.e., they will not be pre-recorded). However, they will be recorded and posted afterwards on MyPlace with transcripts. Students will be always notified when the recording starts.

DELIVERY OF TUTORIALS: TEACHING AND LEARNING

During the Autumn Semester (Semester 1) of the 2021-2022 academic year, all tutorials will be delivered on an online basis through the Zoom platform.

- Each week (starting from teaching week one) a schedule (reminder) of the Zoom Tutorial-meeting IDs along with their corresponding passwords will be soon posted on MyPlace.
- Each tutorial will have a different Zoom meeting ID/password.
- All tutorials will be delivered as live sessions (i.e., they will not be pre-recorded). However, they will be recorded and posted on MyPlace with transcripts. Students will be always notified when the recording starts.
- Each week you will be given questions which you are expected to complete prior to the weekly tutorial. You must come to the tutorial prepared to discuss your answers with the tutor and other students, and be prepared to speak on the more discursive questions.
- After a brief discussion of the questions, any remaining time will normally be used to cover short case studies, which may cover material not covered in lectures.

QUIZES – SELF ASSESSMENT

Each week an online set of multiple questions will be posted on MyPlace. Students can use this tool to assess their understanding and address their weaknesses.

READING

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The course text is Drury, Colin - *Management and Cost Accounting*, (10th Edition), 2018, Cengage Learning. Tutorial questions will be set from this book and everyone should have access to a copy. Extra copies are available on short loan at the library. Earlier editions are also available.

Other recommended texts:

Cost Accounting: A Managerial Emphasis (15th Edition) by Horngren, C.T., Datar, S, and Rajan, M., published by Pearson (2015).

Another Drury source provides some useful interactive multiple choice tests, which would be good practice for the class test in week 7:

http://www.drury-online.com/cma7/students/stu_examview.htm

PRE-REQUISITES

AG111 Accounting Technologies

LECTURE PROGRAMME

Lectures will be derived on **Tuesdays** via the **Zoom Web Conference Tool from 3pm to 5pm** as follows:

SEMESTER 1			
Week	Lecture	Drury Chapter	Tutorial
1	Introduction to management accounting An introduction to cost terms and concepts	1 2	-
2	Cost assignment	3	1
3	Income effects of alternative cost accumulation systems	7	2
4	Activity-based costing	11	3
5	Cost-volume-profit analysis	8	4
6	CLASS TEST (MyPlace) - No Lecture -		5
7	Process Costing	5	6
8	Joint and by-product costing	6	7

9	Measuring relevant costs and revenues for decision-making	9	8
10	Pricing decisions and profitability analysis	10	9
11	Decision-making under conditions of risk and uncertainty	12	10

The Meeting ID for the Lecture Zoom Session is the following: 916 6271 8985.

Also, the password for these recurring sessions is: **123654** (<https://strath.zoom.us/j/91662718985>).

SEMESTER 2			
Week	Lecture	Drury Chapter	Tutorial
1	The budgeting process	15	-
2	Management and control systems	16	1
3	Standard costing and variance analysis 1	17	2
4	Standard costing and variance analysis 2: further aspects	18	3
5	Divisional financial performance measures	19	4
6	Reading Week - No Lecture		5
7	Transfer pricing in divisionalised companies *** Assignment DUE ***	20	6
8	Strategic cost management	21	7
9	Strategic performance management	22	8
10	Revision Lecture	-	9
11	No lecture	-	10

CLASS WEBSITE

Copies of lecture handouts and other useful material will be made available on MyPlace.

Powerpoint slides will be available for download prior to the lecture.

All lecture and tutorial sessions will be recorded and uploaded to MyPlace.

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TUTORIALS

Tutorials commence in Week 2 of each semester.

All online tutorial sessions will be recorded and uploaded to MyPlace.